

ORIGINAL

WOODBURY FIRE

TONTO NATIONAL FOREST
TONTO NATIONAL MONUMENT



INCIDENT ACTION PLAN

Thursday, July 4, 2019
Operational period 0600 to 2000
AZ-TNF-000579
P3L951

1. STOP	2. THINK
3. TALK ..	4. THEN ACT
Think Safety First Build a culture that places the health and welfare of people first.	
Identify Hazards It is our responsibility to recognize hazards and do our best to mitigate them.	
Access your Exposure to Risk Periodic assessment of your risk and the situation you're responsible for is paramount to ensure success.	
Maintain Situational Awareness Be vigilant and remember you are the most important resource.	
<p>Everything we do in the Forest Service involves some level of risk. From driving to work, to every job we do in the agency – we encounter hazards. In some cases we accept this when we come to work every day, but we do not accept the loss or injury of any of our coworkers, volunteers, partners or youth groups. Although we can never know every hazard that we may face in a day, nor can we eliminate all risk, we can mitigate certain hazards, not take unnecessary risks, and train and prepare for the risks we may encounter.</p> <p style="text-align: right;">~ Leanne Marten Rocky Mountain Region Regional Forester</p>	

CENTRAL WEST ZONE
Type Three Team



INCIDENT OBJECTIVES	1. INCIDENT NAME Woodbury	2. DATE 7/3/2019	3. TIME 2000																				
4. OPERATIONAL PERIOD (DATE/TIME) 7/4/2019, 0600-2000																							
5. GENERAL CONTROL OBJECTIVES <ol style="list-style-type: none"> 1. Ensure firefighter, aviation, and public safety through clear leader's intent with established work prioritization and implementation of fundamental firefighting principles utilizing thorough risk informed decisions. 2. Protect or minimize threats to identified values at risk including the Communities of Queen Valley Estates, Gold Canyon, Superior, Apache Junction, Roosevelt, Claypool, Miami, Globe, Ranches and Ranch Infrastructure, Lower Salt River Lake System Corridor, Arizona Trail, Tonto National Monument, Arizona Public Service and Salt River Project infrastructure, Arizona Department of Transportation Infrastructure, and Pinto Valley Mine Infrastructure. 3. Maintain and develop partnerships and relationships with stakeholders, cooperators, community leaders, and local agencies through timely and accurate information. 4. Protect and minimize suppression and fire impacts to natural and cultural resources, Sonoran Desert Ecosystem, threatened and endangered species, riparian waterways, Circle Stone Structure, Angel Basin Cliff Dwellings, Arizona hedgehog cactus, Mexican spotted owls, Reavis Ranch, Gila topminnow, Bald eagles, and Golden eagles. 5. Ensure timely incident information is provided to the public through area information outlets, including the fires activity and smoke impacts. 6. Develop long-term full suppression strategic planning, incorporating management actions to protect critical values at risk. 																							
7. WEATHER FORECAST FOR OPERATIONAL PERIOD See attached.																							
8. GENERAL SAFETY MESSAGE L.C.E.S. Utilize this tool for all of your operations IA., mop-up, rehab, snags, driving, etc. Discuss how it can be used for any operation.																							
9. Attachments (☑ if attached) <table style="width: 100%; border: none;"> <tr> <td><input checked="" type="checkbox"/> Organization List (ICS 203)</td> <td><input checked="" type="checkbox"/> Medical Plan (ICS 206)</td> <td><input checked="" type="checkbox"/> Unit Log 214</td> <td></td> </tr> <tr> <td><input checked="" type="checkbox"/> Weather Forecast</td> <td><input checked="" type="checkbox"/> Air Ops 220</td> <td><input type="checkbox"/> Training Message</td> <td><input type="checkbox"/> _____</td> </tr> <tr> <td><input checked="" type="checkbox"/> Assignment List (ICS 204)</td> <td><input type="checkbox"/> Ops Expectations/ DIVS worksheet</td> <td><input type="checkbox"/> Supply Message/ 101</td> <td><input type="checkbox"/> _____</td> </tr> <tr> <td><input checked="" type="checkbox"/> Safety Message</td> <td></td> <td></td> <td><input type="checkbox"/> _____</td> </tr> <tr> <td><input checked="" type="checkbox"/> Communications Plan (ICS 205)</td> <td></td> <td></td> <td><input type="checkbox"/> _____</td> </tr> </table>				<input checked="" type="checkbox"/> Organization List (ICS 203)	<input checked="" type="checkbox"/> Medical Plan (ICS 206)	<input checked="" type="checkbox"/> Unit Log 214		<input checked="" type="checkbox"/> Weather Forecast	<input checked="" type="checkbox"/> Air Ops 220	<input type="checkbox"/> Training Message	<input type="checkbox"/> _____	<input checked="" type="checkbox"/> Assignment List (ICS 204)	<input type="checkbox"/> Ops Expectations/ DIVS worksheet	<input type="checkbox"/> Supply Message/ 101	<input type="checkbox"/> _____	<input checked="" type="checkbox"/> Safety Message			<input type="checkbox"/> _____	<input checked="" type="checkbox"/> Communications Plan (ICS 205)			<input type="checkbox"/> _____
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10. PREPARED BY (PLANNING SECTION CHIEF) Carrie Dennett PSC 	11. APPROVED BY (INCIDENT COMMANDER) 																						

Woodbury Fire

National Weather Service Phoenix

2019-07-03 3:37 PM MST

Spot Forecast for Woodbury Fire...AZTNE

National Weather Service Phoenix AZ

336 PM MST Wed Jul 3 2019

Forecast is based on forecast start time of 1600 MST on July 03.
If conditions become unrepresentative...contact the National Weather Service.

.DISCUSSION...

Very dry conditions will persist the next few days with no chance of storms or rainfall at the burn site. With near normal temperatures, humidity levels will remain low with minimum RH values around 10%. Overnight recovery will be mostly poor. Winds will be somewhat weaker on Thursday, though occasional afternoon breeziness is anticipated, with winds subsiding again during the late evening.

Note...Additional Fire Weather Forecast information can be found in the Area Forecast Discussion. See product PHXAFDPSR.

.INDEPENDENCE DAY...

Sky/weather.....Sunny.
CWR.....0 percent.
Max temperature.....99-103.
Min humidity.....9-14 pct.
Wind (20 ft).....Southwest winds 5 to 12 mph.
LAL.....1

.THURSDAY NIGHT...

Sky/weather.....Clear.
Min Temperature.....71-81.
Max Humidity.....23-37 pct.
Winds - 20 foot...Slope/Valley..South 5 to 15 mph.
Chance of Precip.....0 percent.
LAL.....1.

DIVISION ASSIGNMENT LIST		Branch	Division/Group
Incident Name			ROMEO
WOODBURY FIRE		Operational Period	
		Date: 7-4-2019	Time: 0600-2000
Operations Personnel			
Operations Chief	BRYANT MCGEE		Branch Director
Safety Officer	RUSS COPP /KRIS CRODDY (T)		Division/Group Supervisor ROBERT PICAZO CLYDE ENGLAND (T)

Resources Assigned This Period						
Strike Team/Task Force/Resource Designator	Req#	Last Shift	Leader	# Persons	Drop Off Point /Time	Pick Up Point / Time
HC1 BLUE RIDGE	C-29	7/4	MARK ADAMS	21	APACHE LAKE MARINA 0700	MIAMI ICP 1900
HC1 BLACK MESA	C-31	7/4	FRANK AUZA	19	APACHE LAKE MARINA 0700	MIAMI ICP 1900
ENG6 CIF 651	E-209	7/4	JACOB RANDAL	4	APACHE LAKE MARINA 0700	MIAMI ICP 1900
SOF2	O-134	7/5	MIKE CACHERO	1	APACHE LAKE MARINA 0700	MIAMI ICP 1900
MEDIC 11	O-279	7/10	KYLE ANTICEVICH EMPF CHRIS SANCHEZ EMTF	2	APACHE LAKE MARINA 0700	MIAMI ICP 1900
AMBU1	E-296	7/16	MOLLY BARKER EMTF MARK BESSEY EMPF	2	APACHE LAKE MARINA 0700	MIAMI ICP 1900
REM 4	O-326	7/5	MATT ROBERTSON EMPF ERIC LEWIS EMPF MIKE PACE EMTF KEVIN AHLERS EMTB	4	APACHE LAKE MARINA 0700	MIAMI ICP 1900

Work Assignments (Task and Purpose)

- TASK:**
- KEEP FIRE EAST OF HIGHWAY 188 AND SOUTH OF HIGHWAY 88.
 - PATROL AND MONITOR.

EMS Transport Time Risk Analysis			Note
X	<2HRS GREEN	<3HRS YELLOW	<3HRS RED

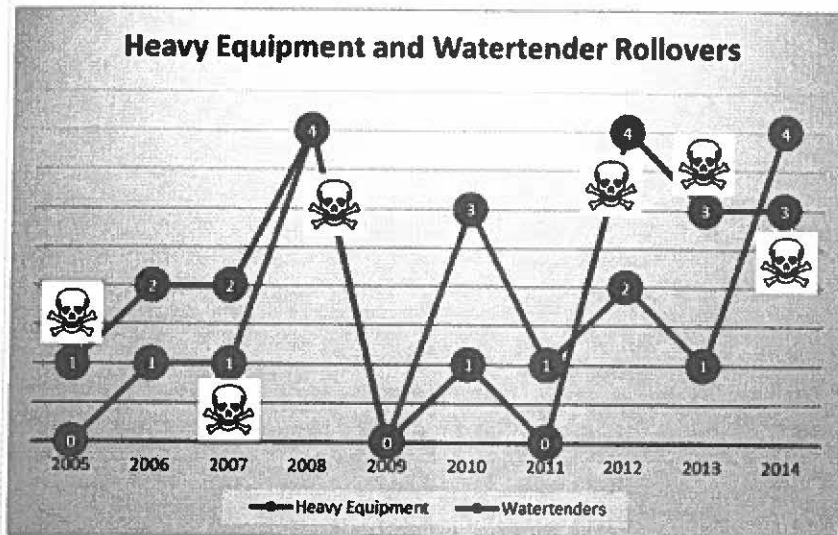
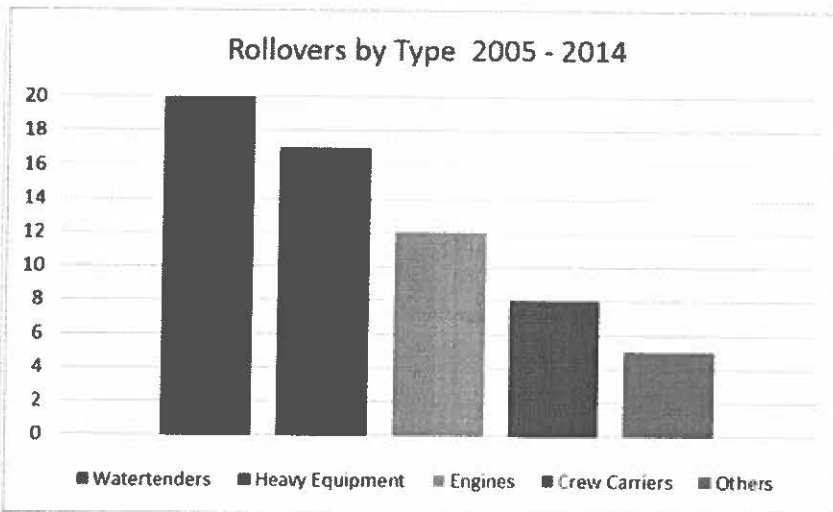
Special Instructions

ANY RESOURCE RESPONDING TO INITIAL ATTACK MUST CHANGE TO IA GROUP RADIO FREQUENCY.

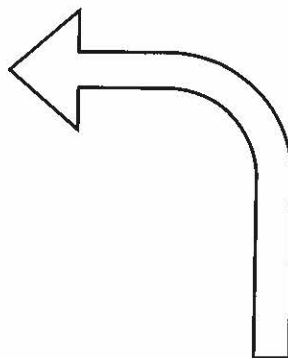
ALL RESOURCES INTO ICP BY 1900

Division/Group Communication Summary										
Function	Frequency RX	Frequency TX	TONE	CHANNEL	Function	Frequency RX	Frequency TX	Tone	Channel	
Command	b7e & b7f			10						
Tactical 1	b7e & b7f			4	Air to Ground	b7e & b7f			7	
Prepared by	KAREN DAVIS, RESL		Approved By	ED PAUL PSC3		Date	7-3-2019		Time	1800

Rollovers and a Common Dilemma



Yes. Each skull indicates a fatality. That's SIX fatalities in ten years.



Listen to this **podcast** on your way out to your assignment!

<https://wildfirelessons.podbean.com/e/the-contractors-dilema/>

The Contractor's Dilemma

We tell folks: *"If you see something say something."* Is this realistic? Sure, in some instances. Like noticing a spot fire. We all welcome that type of information—no matter who is saying it: first-year seasonal, the weed wash operator, or salty old hotshot.

But when voicing concerns about the risk involved on any given assignment, not everyone is on a level playing field. Contractors, in particular, are at a disadvantage.

Contractors have to worry about their evaluation—which drives their ability to get work. If a contractor voices a concern over an assignment, some would use this as reason to give a poor evaluation.

This can lead to a decision to *"just do what's asked and hope for the best"* as a way to avoid misunderstanding or conflict.

Acknowledge that this dilemma exists. Talk about it with overhead and other resources.

Generate Solutions.

Incident Radio Communications Plan (ICS 205) Day Operations				
Incident Name: Woodbury				Operational Period: 7/04/2019
Channel	Function	Frequency	Narrowband	Assignment & Remarks
1	FS TAC 1	b7e & b7f	Narrow	
2	FS TAC 2		Narrow	
3	FS TAC 3		Narrow	
4	TAC1		Narrow	Romeo
5	TAC2		Narrow	Tango/Uniform
6	TAC3		Narrow	IA
7	A/G Primary		Narrow	Primary Air to Ground.
8	FN2 ORD		Narrow	Tonto NF Fire Net 2 Mt Ord
9	FN2 SIG		Narrow	Tonto NF Fire Net 2 Signal Mountain
10	FN2 Bro		Narrow	Tonto NF fire Net 2 Bronco Mountain
11	VFIRE21		Narrow	For use with local resources
12	VMED28		Narrow	For use with local resources
13	A/G 27		Narrow	FS A/G
14	A/G 61		Narrow	FS A/G
15	A/G 19		Narrow	FS A/G
16	Air Guard		Narrow	Emergency Use only

Prepared by: Marvin Jordan COML 

Note:

MEDICAL PLAN (ICS 206 WF)

1. Incident/Project Name		2. Operational Period					
Woodbury Fire		Date/Time 07/04/2019 Day Operational Period					
3. Ambulance Services							
Name	Complete Address	Phone & EMS Frequency	Advanced Life Support (ALS) Yes No				
Superstition Fire and Medical District	3995 E. Superstition Blvd Apache Junction, AZ 85119	Dispatched via 911 (480) 982-5770	Yes				
Tri City Fire District	4280 Broadway Claypool, AZ 85532	Dispatched via 911 (928) 473-2362	Yes				
4. Air Ambulance Services							
Name	Phone	Type of Aircraft & Capability					
Native Air Native 1 – from Mesa Native 2 – from Payson	Call 911 1-800-642-7828	Commercial Air Ambulance: A-Star. Advanced Life Support (ALS) RN & Paramedic, Day and Night Capabilities					
Air Evac (PHI Air Medical) Life from Deer Valley, Mesa, or San Tan Valley	Call 911 1-800-321-9522	Commercial Air Ambulance: A-Star. Advanced Life Support (ALS) RN & Paramedic, Day and Night Capabilities					
DPS Ranger	Call 911 (623)-582-0911	DPS Air Rescue: Bell 407. ALS Paramedic, Short Haul (Ranger 1) Hoist Capable, Day and Night Capabilities					
5. Hospitals							
Name Complete Address	GPS Datum – WGS 84 Coordinate Standard Degrees Decimal Minutes DD° MM.MMM' N - Lat DD° MM.MMM' W - Long		Travel Time From ICP Air Gnd		Phone	Helipad Yes No	Level of Care Facility
	Lat	Long	min	hour			
Maricopa Medical Center 2601 E. Roosevelt St Phoenix, AZ 85008	N 33° 27.39'	W 112° 01.46'	35 min	1 hour 20 min	602-344-5411	Yes 1	TRAUMA CENTER Level 1 BURN CENTER
	VHF	b7e & b7f					
Banner Desert Medical Center 1400 S. Dobson Rd Mesa, AZ 85202	N 33° 39.02'	W 111° 36.726'	30 min	1 hour 15 min	480-834-0566	Yes 2	TRAUMA CENTER Level 1
	VHF	b7e & b7f					
Mountain Vista Medical Center 1301 S. Crismon Rd Mesa, AZ 85209	N 33° 23.49'	W 111° 36.726'	20 min	60 min	480-834-0566	Yes 1	TRAUMA Level 3
	VHF	b7e & b7f					
Cobre Valley Regional Medical Center 5880 S. Hospital Dr Globe, AZ 85501	N 33° 24.376'	W 110° 49.636'	5 min	5 min	928-425-4993	Yes 1	Level 4
	VHF	b7e & b7f					

MEDICAL PLAN (ICS 206 WF)

6. Division	Branch	Group	Area Location Capability	***ALL TIMES APPROXIMATE***
DIV R			EMS Responders & Capability:	Medic Team 11 – Kyle Anticevich EMPF / Chris Sanchez EMTF REM Team 4 – Mike Pace EMPF / Matt Robertson EMPF / Kevin Ahlers EMTF / Eric Lewis EMPF AMBO 1 - Mark Bessey EMPF / Molly Barker EMTF
			Equipment Available on Scene:	ALS Ambulance, ALS & BLS Kit, UTV
			Medical Emergency Channel:	Tac on Ground / Command Channel
			ETA for Ambulance to Scene:	10 – 45 minutes
			Air:	20 minutes
			Ground:	1 hour 55 minutes
ICP			EMS Responders & Capability:	Scott Mayer EMTF – MEDL
			Equipment Available on Scene:	BLS Kit / Trauma Kit
			Medical Emergency Channel:	911 and Contact Medical Unit Leader
			ETA for Ambulance to Scene:	5 – 20 minutes
			Air:	25 minutes
			Ground:	20 – 30 minutes
Selina Bliss MEDL (ICP) <i>S Bliss</i>			07/03/2019	Russell Copp SOF 2 <i>[Signature]</i>
				07/03/2019

AIR OPERATIONS SUMMARY 220		Prepared By: Robert Ortlund	Prepared: 07/3/2019	Prepared Time: 2000 hrs.		
1. INCIDENT NAME: WOODBURY		2. OPERATIONAL PERIOD 07/4/2019	START TIME: 0700	END TIME: 2000	SUNRISE: 0520	SUNSET: 1941

<p>3. REMARKS (Safety Notes, Hazards, Air Operations Special Equipment, etc.).</p> <p style="text-align: center;"><u>Leader's Intent for Aviation</u></p> <p>TASK: PROVIDE AVIATION SUPPORT TO CREWS WITH WATER/RETARDANT DROPS AND RECONNAISSANCE FLIGHTS FOR OPERATIONS PERSONNEL WHILE ENSURING SAFE AVIATION OPERATIONS.</p> <p>PURPOSE: KEEP FIRE FROM PROGRESSING TOWARDS IDENTIFIED VALUES (I.E. HOMES, PRIVATE PROPERTY, CULTURAL SITES, ETC.).</p> <p>END STATE: PROVIDE A SECURE FIRE PERIMETER TO PROTECT AND MINIMIZE THREATS TO PRIVATE LAND AND COMMUNITIES WHILE MINIMIZING UNNECESSARY EXPOSURE TO FIREFIGHTERS AND THE PUBLIC.</p> <p style="text-align: center;">***Variable winds in mountainous terrain can be hazardous.***HEADS UP!!!***</p>	<p>4. READY ALERT AIRCRAFT:</p> <p style="text-align: center;">6PJ Medivac Capable</p> <p style="text-align: center;"><i>Order through Communications</i> See Medical Plan in the IAP</p>	<p>5. TFR: 9-5780 33°30'50"N x 111°10'11"W</p> <p>Altitude: From the surface up to and including 8,000 feet MSL 10 nm Radius 1300 to 0500 UTC Daily</p>
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6. PERSONNEL	NAME	PHONE #	7. FREQUENCIES	AM	FM	8. FIXED-WING Avail/ Type/ Make-Model/ N#/ Base			
AOBD	Robert Ortlund	b6	b7e & b7f	b7e & b7f	b7e & b7f	AIRTANKERS: ORDER THRU ATGS			
ASGS(t)									ATGS Platforms:
ATGS	Dan Eckstein								N261GB-King Air 90A (ATGS: Dan Eckstein)
ATGS									
HEBM	Josh Brookshire								
						<i>PIFC Aviation Desk: 480-457-1552</i>			

9. HELICOPTERS (Use Additional Sheets as Necessary)

FAA N#	TY	MAKE/ MODEL	BASE	START	AVAIL	REMARKS	FAA N#	TY	MAKE/ MODEL	BASE	START	AVAIL	REMARKS
6PJ	3	Bell 407	Helibase	0700	0800	Recon, water drops							



10. TASK/ MISSION/ ASSIGNMENT (Type/ function includes: Air Tactical, Retardant, Recon, Personnel Transport, Bucket Operations, SAR, etc.)					
TYPE/FUNCTION	PRIORITY	NAME OF PERSONNEL OR CARGO (if applicable) or instructions for tactical aircraft	MISSION START	FLY FROM	FLY TO
ATGS		Provide coverage over the fire as needed.	0800	Falcon Field	Fire
Initial Attack		Support Initial Attack actions as requested.	TBD	Helibase	IA
Medevac		**See Medical Plan in IAP – Review during Division Breakouts**	TBD		Fire
Water Drops		As needed and approved by OPS, order through ATGS if over the fire	0800	Helibase	Fire
Recon		Fire reconnaissance by Ops. Priority	0800	Helibase	Fire

Helibase, Dip Sites, Pick Up Sites, etc.	Helibase, Dip Sites, Pick Up Sites, etc.
Grapevine Airstrip: N33° 38.467' x W111° 3.415' (elevation: 2,328')	Roosevelt Work Center: N33° 39.822' x 111° 6.880' (elevation: 2,230')
H-82 : N33° 36.66' x W111° 08.89' (elevation: 4,052')	Pete's Dip: N33° 20.586' x N111° 4.150' (elevation: 4,461')
H-10: N33° 24.357' x W111° 11.315' (elevation: 3,776')	
H-12: N33° 24.782' x W111° 11.488' (elevation: 4,029')	Apache Lake Helipad: N33° 34.6835' x W111° 15.1535' (elevation: 1,922')
H-21: N33° 24.453' x W111° 12.585' (elevation: 3,508')	
H-44: N33° 23.536' x W111° 24.226' (elevation: 2,232')	

Wind Restrictions

Flights above ground level	Flight Permitted in Winds Less than / Maximum Gust Spread		
	Type 1 Helicopters	Type 2 Helicopters	Type 3 Helicopters
More than 500' AGL	<50kts / Gusts: N/A	<50kts / Gusts: N/A	<50kts / Gusts: N/A
Less than 500' AGL	<40kts / Max Gust Spread: 15kts	<40 kts / Max Gust Spread: 15kts	<30kts / Max Gust Spread: 15kts

Helicopter #	Type	Manager Name	Phone Number	Helicopter #	Type	Manager Name	Phone Number

07/04/2019

TENTATIVE RELEASE

WOODBURY US-AZ-TNF-000579

CREWS

C-28 0800 (CC) CAMP - PIMA CAMP CREW #3

EQUIPMENT

E-29 0000 (EMPF) EMPF WMI-GIERE
E-243 0000 (ENG3) ENG3 - NM-SNF - E351

OVERHEAD

O-366 0000 (MEDL) BLISS, SELINA S
O-302 0000 (RADO) FOERSTER, SCOTT DANIEL
O-116 0000 (BCMG) KELLY, STEVE
O-237 0000 (RES) MED TEAM - AZ-PTP - PINETOP 1
O-276 0000 (REAF) RUSSELL, JAKE
O-365.6 0000 (DIVS) STEWART, BENJAMIN A
O-273 1000 (FDUL) CORNING, SARAH E
O-365.16 1000 (GISS) ROBINSON, DANA
O-326 1800 (AMBU) REMS SEDONAS
O-219 2000 (FACL) RUMBACK, DONALD A

MEDICAL PLAN (ICS 206 WF)

Medical Incident Report

FOR A NON-EMERGENCY INCIDENT, WORK THROUGH CHAIN OF COMMAND TO REPORT AND TRANSPORT INJURED PERSONNEL AS NECESSARY.

FOR A MEDICAL EMERGENCY: IDENTIFY ON SCENE INCIDENT COMMANDER BY NAME AND POSITION AND ANNOUNCE "MEDICAL EMERGENCY" TO INITIATE RESPONSE FROM IMT COMMUNICATIONS/DISPATCH.

Use the following items to communicate situation to communications/dispatch.

1. CONTACT COMMUNICATIONS / DISPATCH (Verify correct frequency prior to starting report)

Ex: "Communications, Div. Alpha. Stand-by for Emergency Traffic."

2. INCIDENT STATUS: Provide incident summary (including number of patients) and command structure.

Ex: "Communications, I have a Red priority patient, unconscious, struck by a falling tree. Requesting air ambulance to Forest Road 1 at (Lat./Long.) This will be the Trout Meadow Medical, IC is TFLD Jones. EMT Smith is providing medical care."

Severity of Emergency / Transport Priority	<input type="checkbox"/> RED / PRIORITY 1 Life or limb threatening injury or illness. Evacuation need is IMMEDIATE Ex: Unconscious, difficulty breathing, bleeding severely, 2° - 3° burns more than 4 palm sizes, heat stroke, disoriented. <input type="checkbox"/> YELLOW / PRIORITY 2 Serious Injury or illness. Evacuation may be DELAYED if necessary. Ex: Significant trauma, unable to walk, 2° - 3° burns not more than 1-3 palm sizes. <input type="checkbox"/> GREEN / PRIORITY 3 Minor Injury or illness. Non-Emergency transport Ex: Sprains, strains, minor heat-related illness.	
Nature of Injury or Illness & Mechanism of Injury		Brief Summary of Injury or Illness (Ex: Unconscious, Struck by Falling Tree)
Transport Request		Air Ambulance / Short Haul/Hoist Ground Ambulance / Other
Patient Location		Descriptive Location & Lat. / Long. (WGS84)
Incident Name		Geographic Name + "Medical" (Ex: Trout Meadow Medical)
On-Scene Point of Contact		Name of on-scene POC of Incident within an Incident (Ex: TFLD Jones)
Patient Care		Name of Care Provider (Ex: EMT Smith)

3. INITIAL PATIENT ASSESSMENT: Complete this section for each patient as applicable (start with the most severe patient)

Patient Assessment: See IRPG page 106

Treatment:

4. TRANSPORT PLAN:

Evacuation Location (if different): (Descriptive Location (drop point, intersection, etc.) or Lat. / Long.) Patient's ETA to Evacuation Location:

Helispot / Extraction Site Size and Hazards:

5. ADDITIONAL RESOURCES / EQUIPMENT NEEDS:

Example: Paramedic/EMT, Crews, Immobilization Devices, AED, Oxygen, Trauma Bag, IV/Fluid(s), Splints, Rope rescue, Wheeled litter, HAZMAT, Extrication

6. COMMUNICATIONS: Identify State Air/Ground EMS Frequencies and Hospital Contacts as applicable

Function	Channel Name/Number	Receive (RX)	Tone/NAC *	Transmit (TX)	Tone/NAC *
COMMAND					
AIR-TO-GRND					
TACTICAL					

7. CONTINGENCY: Considerations: If primary options fail, what actions can be implemented in conjunction with primary evacuation method? Be thinking ahead.

8. ADDITIONAL INFORMATION: Updates/Changes, etc.

REMEMBER: Confirm ETA's of resources ordered. Act according to your level of training. Be Alert. Keep Calm. Think Clearly. Act Decisively.