# **Community Context and Strip Mall Retail**

# Public Response to the Roadside Landscape

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Strip malls (or mini-malls) are a common land use, historically promoted by U.S. zoning practices that concentrate retail and commercial development in a narrow band along urban arterials and major streets. They are an entry-level retail niche offering opportunity for independent, start-up businesses that serve a limited market. Communities have begun to question land uses that enable efficient ingress and egress of vehicles in retail and commercial districts but give little attention to multimodal motility. Some communities are redeveloping small mall zones on the basis of "complete street" principles, expanding landscape plantings, and redeveloping the character of a business district. This study assessed public response to one element of small mall (re)development: landscape and vegetation. Prior studies indicated that consumer behavior is positively associated with city trees (urban forest) on multiple cognitive and behavioral dimensions. In mail surveys depicting varied roadside treatments, residents of three major cities in the Pacific Northwest were asked to indicate preferences and perceptions about proposed changes. Survey stimulus materials addressed visual quality, retail perceptions, patronage behavior, wayfinding, and willingness to pay for goods and services. Combined econometrics and psychometrics indicated that respondents prefer landscaped roadsides and report positive retail behavior, such as willingness to pay 8.8% more for goods and services in well-landscaped malls. Redevelopment and roadside management guidelines are proposed based on the research results, with implications for the economics of local communities.

Strip malls have become a prevalent commercial land use throughout the United States. They offer small-scale retail and commercial services and products, often focused on serving local communities. These commercial hubs are often deplored for their inefficient use of space and lack of visual quality. Nonetheless, strip malls are often the product of local zoning practices that encourage concentration of small businesses in centers with shared parking and ingress—egress.

Many communities are interested in either improving the visual quality of new commercial corridors or redeveloping existing commercial streets to align with community values. Context sensitive solutions in new and retroactive development may entail "complete street" approaches that better integrate bicycle and pedestrian access and improve the aesthetics of retail land uses.

Survey research was done to learn more about public perceptions of urban strip malls and to suggest horticultural and landscape practices for communities or developers who wish to improve the visual

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quality of a strip mall setting. Positive shopper inferences about businesses are associated with central business districts having a quality landscape (I). This study used the principles and methods of these prior studies to explore public response to strip mall landscape alternatives.

This article starts with a brief overview of strip mall purposes and public response to urban landscapes. Then the research is introduced—a project that used psychometric and econometric approaches. Results of the statistical analysis are presented. Finally, results are discussed as applied guidelines for vegetation planning and management, which is useful for developers and business associations that would choose to use landscape improvements for transportation, aesthetic, and marketing purposes.

Additional research can be found at www.cfr.washington.edu/research.envmind.

#### BACKGROUND

#### Mini-Malls

Strip malls (plazas or mini-malls) are found throughout urbanized North America and in many developed nations around the world. A strip mall is typically developed as a small commercial unit, consisting of a row of multiple (usually connected) storefronts, set off a highway or major arterial road and having associated parking spaces. A strip mall usually contains between four and 10 distinct storefronts, although one section of road may feature multiple strip malls. Traffic ingress—egress is controlled, and there are usually few pedestrian connections to surrounding neighborhoods.

The first shopping center (strip mall) in the United States was the Country Club Plaza in Kansas City, Missouri, built in the 1920s (2). Although fairly new in human history, the strip mall reflects ancient commercial principles; a road focuses the movement of people on a regular basis, and some of the passers-by will want to buy something. With the adoption of single-use zoning in cities, retail and commercial zones are often focused in a narrow band along major roads, with residential communities nearby.

Given the separation of residential and commercial areas, convenient locations of strip malls offer a significant advantage. Minimalls are service oriented and usually contain small-scale stores that serve the everyday needs of nearby residents (such as video rental stores and small restaurants). Strip mall businesses are usually small, privately operated "mom and pop" enterprises.

Thus, strip malls serve a dual purpose—convenience for residential communities and relatively inexpensive retail space for start-up and small businesses. Therein lies the tension. Built at fairly low cost, and visible to thousands who drive by each day, strip malls are criticized for being ugly, contributing to the demise of traditional business

districts, and reducing social interactions among shoppers. Nonetheless, strip mall architecture is simple and sturdy, maximizing usable space and keeping real estate costs low. Businesses with slim profit margins and low capital reserves are able to rent or lease affordable retail space and offer basic goods and services to the community.

#### **Urban Landscape Assessment**

Strip mall development will continue because they serve a definite utilitarian food and convenience role (3). Nonetheless, some communities have more stringent expectations for the visual impact of strip malls. And widespread adoption of "complete street" values are influencing the functions and character of roads that front strip malls (new and redeveloped). What is the potential role of urban vegetation in these situations?

Landscape assessment studies have been used in natural resource management since the 1960s to explore public perceptions and values associated with landscapes. Generally, people of all ages and cultural backgrounds prefer natural views to built settings. The presence of trees generally enhances public judgment of visual quality in cities (4-6). Trees are highly valued components of urban settings, and unkept nature in urban settings is less preferred than well-maintained nature.

Roadside plants contribute to roadside visual quality. In a California study (7), people judged simulations of proposed residential development for scenic quality. Drivers described roadside development as "cluttered" and "ugly," while "pleasant" and "beautiful" were descriptions of highly vegetated highway corridors. Van passengers recorded attractiveness ratings for urban roadside views in Minnesota (8); the highest values were awarded to road segments with nature features and well-designed plantings and structural elements. A national study found that drivers prefer urban expressway landscapes having large trees that screen adjacent commercial properties; scenes with "commercial windows" were less preferred but provide a compromise for business owners who desire visibility (9, 10).

Positive response to urban nature is more substantial than usually considered. Psychological assessments of urban landscapes suggest that aesthetic response is more than a mere reaction to what is beautiful or pleasant but is one expression of a complex array of perceptual and cognitive processes (11). Urban scenes containing trees (particularly large ones) are consistently highly preferred (5), and the general public rates the benefits of urban trees highly (12). Urban natural elements also contribute to impressions of place. Evaluative appraisals (13) and affective responses (14) in city streets are boosted by tree presence.

#### **Community Economics**

Well-designed and well-managed urban landscapes contribute to community economics in a number of ways. Talented workers and firms are attracted to places that have high levels of amenities and environmental quality (15). More detailed economic assessments show that real estate values are enhanced by landscape and vegetation. Market prices of homes are increased about 7% by the presence of trees in yards and at the property edge, and those homes near a naturalistic open space gain 10% to 20% in value (16).

Trees and nature generate economic benefits for commercial and retail enterprises as well. In one study, rental rates were 7% higher for commercial office properties having a quality landscape (17). In a series of studies of downtown business districts, shoppers reported

increased patronage and purchasing behavior in districts with a quality urban forest (I). Merchants pay close attention to the quality of indoor features such as product layout, music, and store lighting, and these attributes contribute to store image, which influences patrons' perceptions. Shoppers accept higher prices for goods in stores with attractive settings and positive staff. Visual quality of the outdoor environment also appears to affect price behavior (I8).

#### METHODS AND PROCEDURES

#### Research Questions

Given community concerns about retail visual quality, and emerging context sensitive solution approaches, several research questions were derived to learn more about public response to the presence of plants in strip mall environments. These research questions guided a social science research effort:

- 1. How does vegetation influence public response to the visual quality of strip mall developments?
- 2. Are there any differences in consumers' patronage behavior related to a mall's visual amenities?
- 3. Does landscape character influence what consumers are willing to pay for goods and services?

#### **Survey Construction**

Survey methods were selected to conduct the research. An eight-page photo questionnaire began with a photo preference exercise. Several additional banks of variables were provided to test consumer perceptions and behavior associated with varied landscape scenarios. Demographic variables elicited information about respondents' age, gender, race, and household characteristics.

A photographic image sample was generated for the survey using a combination of photography of actual strip mall settings and digital editing. Three base images were judged to be building and parking conditions typical of strip malls in temperate North American cities. Base images contained foreground views of arterial, midground views of the road edge and mall parking lot, and one-story "small box" architecture with mounted vendors' signs. Image selection was done to reduce the variability of visual content, and known confounds in public preference response were avoided, such as overhead utility lines, tidiness, and upkeep (19, 20).

Each base image was digitally edited to include eight conditions of varied landscape treatment. Variations included vegetation structure (tree and shrub combinations), management approach (manicured or naturalistic), and spacing (linear equidistant or random). The final presentation set contained 26 black-and-white images (one base image was excluded because of content similarity and survey space limitations) randomly presented. Respondents rated how much they liked each image on a Likert scale from 1 (not at all) to 5 (very much).

Two hypothetical scenarios of business districts were constructed using photographic composites and plan sketches (Figure 1). Scenarios differed with respect to quantity and arrangement of vegetation. Secondary visual distractions (such as litter, building age, and utility lines) were avoided. The "no vegetation" district scenes contain no trees or shrubs, showing uninterrupted rows of storefronts. The "mature vegetation" scenario depicts a similar street scene with street trees of mature height and associated shrubs. No conflicts of trees with structures or infrastructure are apparent.

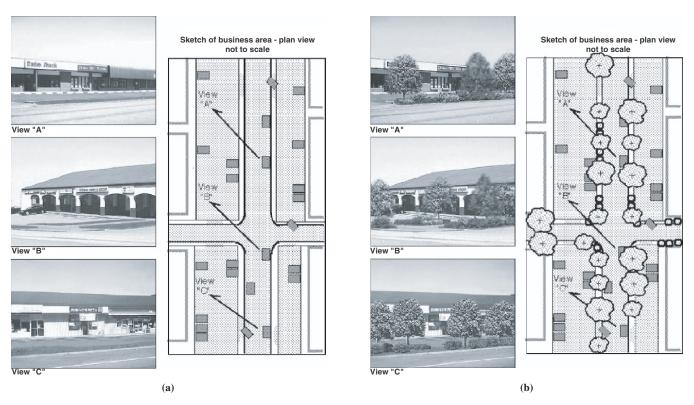


FIGURE 1 Visual descriptions of survey scenarios: (a) Shopping Area 1 (respondents were asked to use the scenes and sketch to answer the survey questions) and (b) Shopping Area 2 (respondents were asked to refer to Shopping Area 1 to answer the survey questions).

Although the scenarios did not represent places with which respondents had direct experience, the constructions were intended to capture the features and character of a generic retail mall environment common to many shoppers' everyday experience. In addition, the problems of scenario-based survey design have been widely discussed and guidelines for improved reliability were followed (21). Respondents were asked to project their shopping behavior using rating scales and categorical responses. Each respondent saw both scenarios but responded to one (by random assignment).

Three sets of variables measured consumer response. Respondents provided ratings on perceptual descriptions of the district and reported their likely behavior on five patronage variables. A final section presented a contingent valuation method exercise, asking respondents to indicate their willingness-to-pay values for a list of goods and services. Contingent valuation is an economic analysis tool typically used to assess values for nonmarket, environmental public goods (such as wildlife conservation, clean air, and environmental protection). In this study, the tool was applied to an urban environment.

# Respondent Sampling

Residents of three major cities in the Pacific Northwest region of the United States were sent surveys: Seattle (Washington), Tacoma (Washington), and Portland (Oregon). These cities were chosen as they are the three largest population centers in the geographic region and are places that have extensive strip mall development. A random list of mailing addresses was purchased from a commercial list broker, generated within specified zip codes of the target cities.

After pretesting, 1,200 self-administered surveys were mailed. A cover letter introduced the purpose of the study and encouraged prompt

response. A self-addressed, stamped return envelope was provided. Reminder postcards were sent 2 weeks after the survey mailing.

Mailing procedures generated 165 reasonably complete responses, and given that 63 were nondeliverable or were returned without response, the response rate was 14.5%. A 20% to 25% return was expected of urban mail surveys decades ago (20), but response rates have fallen (22). A low response rate may have been due to the more difficult task of assigning prices in the survey (23) or to a lack of public interest in the retail landscapes being studied. The possibility of nonresponse bias must be considered. No nonresponse assessments were conducted.

#### Respondent Traits

The last section of the questionnaire contained several demographic and background items; 33% of respondents were in their 20s and 30s, 44% were in their 40s and 50s, and 24% were in their 60s or older. Most respondents were male (60%) and Caucasian (85%). Of the responding households, 12% contained one person, and 36% were two-person households, with 46% claiming to be composed of three or more people; 47% of households had persons 18 years or younger.

Stated annual family income varied considerably; 21% claimed \$35,000 or less per year, 49% selected the \$35,000–50,000 range, and 30% earn more than \$75,000 annually.

Generally, respondents were mixed male and female and white. Most respondents were in the 40- to 59-year age span and have children in the household (most younger than 18 years of age). Although similar on other demographic traits, they represent diverse income groups, and their earnings are slightly higher than the U.S. national median for the study year (\$38,885).

#### **ANALYSIS AND RESULTS**

Data analysis involved several approaches. Descriptive statistics, followed by factor analysis, revealed categories of response in the preference ratings. For scenarios, individual response items were first tallied, then combined using data reduction methods to look for underlying categories, and then compared for differences in response between conditions of streets having and not having trees. In some instances, comparisons were also made between respondent subgroups.

### Visual Quality and Preference

Does the presence of vegetation affect the visual quality of small mall retail settings? Several analytic procedures were used to interpret data meaning. Images were edited to depict a gradient of vegetation treatments. Descriptive statistics for images reveal mean preferences at about 1.4 for scenes having only lawn in the foreground and thus uninterrupted views of the mall buildings. Ratings of 2.4 were associated with low shrub borders. Images having both trees and shrubs that create filtered views of parking and building to drive-by viewers registered means of approximately 3.5. Meanwhile, scenes that portrayed dense, tall vegetation that blocked views of buildings registered at about 3.0. Figure 2 depicts high-rated (Figure 2a) and low-rated (Figure 2b) scenes.

Principal axis factor analysis with Varimax rotation was used to extract underlying common dimensions based on observed covariation of individual items. Several decision rules were used to determine the inclusion of any item within a specific category (11): an item factor loading of at least 0.40, a category eigenvalue of 1.00 or greater, and all recognized categories had to have at least two items. Four categories emerged from the analytic procedure, accounting for 66% of the total variable variance, and included 25 images. One image double-loaded on a factor and so was excluded from further analysis.

Each group was assigned an assemblage epithet to depict its principal vegetation and site features. After dimensional analysis, new variables were constructed by aggregating mean values for each variable across all category items for each respondent. The result was a set of dependent variables (Figure 3), later used for independent samples *t*-test comparisons.

The images of "mixed screen" display a combination of trees and shrubs planted at the property edge. The vegetation composition is

varied, depicting mixed species and irregular placement of plants. The foreground landscape obscures views of midground buildings. "Ordered trees" images contain large trees planted in regular order at the property edge with the ground plane planted in grass. Category 3, "shrub edge," depicts border plantings of both sheared and naturalistically maintained low-growing shrubs. Unlike the two other categories, background buildings are in full view behind the vegetated edge. The base images, containing "no vegetation" in the foreground, formed a fourth category, with uninterrupted views of parking area and buildings.

The gradation of vegetation composition and structure used to construct digitally the three image series is reflected in the response patterns. The lowest-rated category contains views of strip mall buildings visually unmitigated by landscape vegetation—a condition seen too often in America's commercial corridors. From the most barren scenes of buildings and parking lots, category preference means increase with increased quantities and structure of vegetation. When considering installation and maintenance costs, preference ratings take a major step up with the addition of shrub and hedge plant materials. Another preference increment is added when trees are planted, with the highest visual quality values being assigned to tree plantings with associated shrub materials.

Comparisons of response to visual categories by respondent demographics indicated no significant differences, with one exception. Respondents with higher household income rated "mixed screen" higher for visual quality (degrees of freedom = 2, F = 4.470, P = .013).

#### **Place Perceptions**

While viewing two scenarios, respondents were asked to rate their level of agreement with statements about one of the locations using a series of Likert scales with ratings ranging from 1 (strongly disagree) to 7 (strongly agree). Categories were statistically derived and described using analytic approaches described for visual preference data. Four categories contained 16 of 25 original items and accounted for 60% of the total variable variance. Individual variables were combined to construct dummy variables, and responses were compared between the mall scenarios (Table 1) using  $\alpha$  levels that were adjusted for multiple comparisons (0.05/4 = 0.0125).

The presence of mixed trees and shrubs enhances judgments of "amenities and attractions." Respondents strongly inferred that the green mall was associated with more positive atmosphere,





**(b)** 

FIGURE 2 Image ratings: (a) mean = 3.49, standard deviation = 1.23, and (b) mean = 1.37, standard deviation = 0.88.



A10: load .767, mean 2.97



A15: load .737, mean 3.25

(a)



A5: load .778, mean 3.27



A18: load .742, mean 3.03

**(b)** 



A25: load .854, mean 2.20



A19: load .840, mean 2.38

(c)



A3: load .647, mean 1.37



A21: load .585, mean 1.41

(d)

FIGURE 3 Image preference categories: (a) Preference Category 1, mixed screen, mean = 3.18, standard deviation = 0.91; (b) Preference Category 2, ordered trees, mean = 3.09, standard deviation = 0.78; (c) Preference Category 3, shrub edge, mean = 2.35, standard deviation = 0.96; and (d) Preference Category 4, no vegetation, mean = 1.39, standard deviation = 0.83 (A3, A5, A10, A15, A18, A19, A21, and A25 are reference identifications for the individual images).

TABLE 1	Place Perceptions:	Categories a	and Means	Comparisons

			Mall Scenario		
Perception Category and Items	Factor Loading	Item Mean <sup>a</sup>	No Vegetation	Mature Vegetation	Independent Samples, <i>T</i> -Test
Category 1: business quality Shopkeepers are informative Products are well made and reliable Wide selection of products and services Merchants will do special orders Diverse businesses and services Goods and services are fairly priced	0.767 0.738 0.733 0.641 0.486 0.477	3.70 3.91 3.50 3.18 4.27 4.01	Mean 3.76 0.88 SD	Mean 4.30 0.93 SD	t = -3.552 p = .001 df = 144
Category 2: amenities and attractions Attractive to tourists Would like to live near here Positive image Has a pleasant atmosphere Clean and litter free	0.824 0.798 0.710 0.708 0.549	2.50 2.20 2.81 2.72 4.67	Mean 2.97 1.31 SD	Mean 5.23 1.21 SD	t = -10.902 $p < .001$ $df = 147$
Category 3: positive merchants Good customer service Businesses are friendly and approachable	0.745 0.462	3.97 3.67	Mean 3.82 1.07 SD	Mean 4.77 1.18 SD	t = -5.107 p < .001 df = 144
Category 4: wayfinding Able to see stores from the street Easy to find what one is looking for Easy access to shops from street	0.646 0.615 0.590	6.35 5.78 5.57	Mean 5.90 0.81 SD	Mean 4.27 1.31 SD	t = 9.003 p < .001 df = 149

Note: SD = standard deviation, df = degrees of freedom.

cleanliness, and image and was considered to be a more favorable place for residents and tourists alike. Such findings are not surprising as prior studies about nature and city streets found that evaluative appraisals (13) and affective response (15) are boosted by the presence of trees.

Perhaps less anticipated would be the results for categories "business quality" and "positive merchants." Despite there being no obvious indication of the condition of stores or merchants, respondents attributed significantly better business conditions and interactions for the scenario that differed only in landscape character. Quality and selection of products, level of customer service, and merchant helpfulness were all judged to be more positive in the vegetated mall. This finding is consistent with positive judgments of merchants and shops found in studies of central business districts that have quality urban forest canopy (1). Consumers' cognitive interpretations and representations of place extend to include the quality of social interaction and response that they expect.

An inverse relationship was found for the "wayfinding" category. Responding to the survey visual prompts, study participants highlighted the common complaint of business people that vegetation can restrict the visibility of signage and storefronts. Generally, drive-by views and the search for a particular store can be hindered by lot edge landscape.

#### Shopper Patronage

Respondents were queried about potential patronage behavior by judging likely travel time, travel distance, duration of visit, and frequency of visits when considering their mall scenario. Variables presented an ordered array of categorical response choices. Tables of response frequencies were analyzed again to evaluate the relationship of reported actions to mall character. Responses

on all but one patronage variable were found to be significantly higher when comparing "mature vegetation" with "no vegetation" conditions (Table 2).

An inverse pattern of response was evident. Responses for "no vegetation" settings are concentrated at the low end of each of the patronage variable's values and become less frequent moving toward the high end. "Mature vegetation" malls exhibit fewer low-value responses, and response frequencies increase across higher values. Associations of positive patronage response to landscaped malls are not linear; responses to vegetated conditions exhibit a slight decline at the variables' highest response levels but generally remain at higher frequencies than for the more barren streetscape.

Why is patronage behavior important? Many businesses in strip malls are small, independent start-up enterprises. Increasing the amount of time spent by returning customers and having more people who have traveled greater distances to a mall site may translate to greater sales revenue (21) and perhaps a higher success rate for new entrepreneurs. For instance, respondents claimed greater travel times for a mall that is landscaped, suggesting an expanded trade area radius that includes thousands of people within dense urban population centers.

#### **Product Pricing**

The urban forest is a public good, rarely generating products that can be directly exchanged on markets. A pricing assessment was done using a contingent valuation method (22) to assess the impact of site landscape on local economics. Respondents were presented with a list of goods and services that would be available in a strip mall, representing product classes generally used by marketers. Convenience goods are widely available and purchased with little deliberation. Shopping goods are purchased after planning and comparison and

<sup>&</sup>lt;sup>a</sup>Item ratings: 1 = strongly disagree through 7 = strongly agree.

TABLE 2 Patronage Variables: Scenario Comparisons

	Scenarios		
Patronage Variable	No Vegetation	Mature Vegetation	
Time Willing to Travel to Reach l	Place?		
Pearson $\chi^2 = 11.310, p < .004,$ Cramer's V = .271			
Less than 10 min	55	32	
10 to 20 min	41	53	
More than 20 min	4	15	
Total	100%	100%	
	n = 82	n = 72	
Distance Willing to Travel?			
Pearson $\chi^2 = 5.185$ , $p < .075$ , Cramer's V = .183			
Up to 2 mi	40	24	
2 to 5 mi	32	36	
More than 5 mi	28	40	
Total	100%	100%	
	n = 82	n = 72	
Time Willing to Travel to Reach l	Place?		
Pearson $\chi^2 = 11.327$ , $p < .003$ , Cramer's $V = .272$			
Up to 10 min	29	12	
10 to 30 min	54	49	
More than 30 min	17	39	
Total	100%	100%	
	n = 81	n = 72	
Frequency or How Often Return?			
Pearson $\chi^2 = 17.664$ , $p < .000$ , Cramer's $V = .354$			
Less than once a month	54	20	
Once a week to once a month	33	51	
Once a week or more	13	29	
Total	100%	100%	
	n = 76	n = 65	

Note: Response frequencies expressed as percentages.

are selectively distributed. Finally, specialty goods have high brand recognition and consumer loyalty; thus, little comparison shopping is done before purchase.

Respondents were asked to state the price they would be willing to pay for each of 15 items. Three index variables were constructed by combining values across product classes for each participant (Table 3). Significant differences were found when means were compared across the types of goods. Respondents reported lower values for goods in the "no vegetation" mall. Price differences between scenarios are considerable: approximately 34% for convenience, 40% for shopping, and 23% for specialty goods. Analysis using weighted standardized scores across all products generated a more conservative 8.8% difference, a finding consistent with the 9% to 12% range found for central business districts (1). An "amenity margin" in pricing represents potential revenues that can offset landscape investment and management costs.

TABLE 3 Products Pricing: Scenario Comparisons

	Scenarios		
Index and Items	No Vegetation	Mature Vegetation	Independent Samples, T-Test
Convenience goods Ice cream cone, desk clock, flower bouquet, bread loaf, lunch sandwich, appointment book	Mean 7.74 3.23 SD	Mean 10.34 4.10 SD	t = -3.840 $p < .000$ $df = 116$
Shopping goods Sports shoes, watch, light jacket, pots and pans, camera, gallon of paint	Mean 37.88 16.60 SD	Mean 52.96 17.68 SD	t = -4.650  p < .000  df = 110
Specialty goods New glasses, art print, gift for spouse/partner	Mean 54.64 26.25 SD	Mean 67.24 24.58 SD	t = -2.220 $p < .03$ $df = 79$

SD = standard deviation, df = degrees of freedom.

#### **DISCUSSION OF RESULTS**

This and prior studies indicate that public response to retail landscapes extends from what is visually pleasing to implications for shopper actions. Consumer behavior is quite complex from a psychological perspective. Economists traditionally considered the primary behavior of consumers to be utilitarian and oriented to satisfying needs through purchases. Recent retail research has expanded to considerations of cognitive (or information processing) functions in consumers and to how emotion and attitude inform judgments about retail places (24).

The four-concept framework for this research program—visual quality, place perceptions, shopper patronage, and product pricing—guided a comprehensive measures approach that demonstrates the value of a green consumer environment. The product pricing results are often of greatest interest to merchant audiences, but other measures yield insights about why shoppers may be willing to pay more for products in malls with better landscape quality.

Study images displayed modest streetscape revisions. Yet in this study, as in several similar investigations, public judgments of visual quality were much enhanced by the presence of trees and associated vegetation. Landscape influences obvious place qualities and provides cues of retail experiences for which there is no direct information. Although preference ratings were higher for landscaped settings, it is interesting to note that ratings of this study fell short of the highs in studies of central business districts—attaining ratings of up to 4.0 on a 5.0-point scale (1), confirming community concerns about reduced visual quality of strip malls.

Positive judgments about maintenance and image were also associated with the presence of landscape, despite the scenario base images having the same levels of building care and site tidiness. Respondents also attributed social traits and characteristics of the instore experience based on vegetation conditions. Judgments of products and merchants were more positive in heavily landscaped places as are inferences about product value, product quality, and merchant responsiveness.

Urban greening advocates are often challenged to demonstrate the fiscal benefits of trees and other vegetation in urban settings. Responses on patronage variables relate directly to revenue potential, as they indicate a potentially expanded customer base. For instance, greater travel times were reported for the scenario with landscape, indicating an expanded trade area radius. Indications of higher frequency of visits and spending more time once arrived suggest that business patrons may spend more in an extended period of time.

Many benefits of urban natural resources (such as air and water quality improvements) cannot be bought or sold because of incomplete or nonexistent markets. Contingent valuation was used in this study to estimate the values of public good associated with trees in retail settings. Respondents consistently reported greater willingness-to-pay values for goods and services in the landscaped mall, at an overall rate of 8.8%.

A quality landscape at the road edge appears to be an important part of the "curb appeal" of small mall retailers. The increased revenue due to pricing and patronage behavior is a benefit to small businesses. Another level of useful analysis would be to determine whether increased returns offset the costs of planting and managing plants.

#### Limitations

Several research limitations present opportunities for follow-up studies. Potential nonresponse bias is one concern. Considerable effort was made to construct a comprehensive sampling frame, but response outcomes limit generalizability of the results. Response may have been reduced by the difficulty of the contingent behavior questions, the taken-for-grantedness of small mall settings, or unfamiliarity with the survey task.

Of greatest interest is the correlation between stated behavior in the survey and actual behavior in shopping areas. Questions of both reliability and validity are important (25). Verbal expressions of how people would behave differ consistently and significantly between the two scenarios. Such findings indicate that there could be real behavioral effects, but the magnitude of the differences expressed may not accurately predict actual behavioral differences. Marketing research methods could be used in future research to observe and track shopper behaviors in comparable places that do, and do not, have a landscaped streetscape.

# Planning and Management

The results of this study have several implications for vegetation planning and management in urban streets and corridors.

## Planting Spaces and Care

On the basis of public preferences, the space allocations for vegetation should be reconsidered. Municipal and county codes may require a perimeter landscape, but the widths of the planting zones are usually inadequate. Narrow planting strips that contain inadequate quantities and quality of soil cause plant stress and force plant-to-infrastructure conflicts, such as heaved paving. Better site design may be able to achieve identical functional requirements (e.g., building footprint and parking) yet provide consolidated spaces more suited to plants. Healthier plants may provide more customer appeal.

Too often landscapes are neglected once installed. Optimal benefits are gained from landscapes through ongoing maintenance and care. Strip malls offer some efficiencies as building managers or associations of merchants could pool resources for a comprehensive approach to landscape management.

Many local governments are promoting or requiring low-impactdevelopment practices to improve stormwater management. Lowimpact-development physical features (such as bioswales and rain gardens) can be carefully designed to serve multiple functions. Although they may be installed for water-control purposes, their quality and character can also serve as a customer amenity.

#### Visibility and Vegetation Configuration

Reduced visibility of storefronts and signage due to vegetation is a major concern of merchants. The reduced ratings on "wayfinding" perceptions confirmed that customers are not as likely to see internal businesses if a mall is surrounded by trees. Two solutions are possible.

Large trees were associated with the highest visual ratings. Careful pruning and management for building views can enable greater street level visibility while sustaining the amenity values that big trees provide for shoppers. Limbing-up and canopy thinning of large trees is a better management strategy for visual quality enhancement than topping at sign levels or planting smaller trees whose mature canopy height is the same as business windows and signage.

Midrange visual responses offer a compromise in planting design. Larger, more upright vegetation can be planted intermittently to create a green "frame" to momentarily focus a driver's eye. Presenting businesses and their products by using vegetation frames may help drivers more easily distinguish individual retailers within an unceasing stream of complex roadside stimuli and reduce visual distractions that may influence driver response and safety.

#### Signage Design

Signage may be the ultimate point of contention concerning tall vegetation and business visibility. Individual businesses typically have large signs above their storefronts, ideally visible from the road, and may have individual signs closer to the road. These signs are often placed at considerable cost.

In many communities, there is an inherent conflict between perimeter or property edge plantings, often required by commercial zoning code, and sign requirements on buildings. If a small mall owner complies with both sets of requirements, sight lines are soon conflicted. Local requirements may inherently lead to customers not being able to identify businesses and products.

Revisiting zoning code is necessary in many communities. One design solution is to move signage to the front of or in the midst of landscape vegetation. Monument signs are an example (Figure 4). This style of sign serves two purposes. First, it enables a business community to steward a full landscape complement of trees, understory shrubs, and groundcover. Second, it reduces the visual distraction of signage as drivers come to expect foreground visual targets that quickly convey the entire complement of merchants, goods, and services they will find within a mini-mall. Colorful low-growing vegetation at the base of the sign can further direct a driver's attention to the business listing.

Small malls are ubiquitous in American cities—frequented by many and held in disdain by some. They are the places where many small business dreams begin, and then grow or fail. Communities are ever more interested in creating transportation corridors that enable expanded use by cars, bicyclists, and pedestrians and enhance the experience of place. This study explored one element of retail space—



FIGURE 4 Streetside monument signage.

the roadside landscape of mini-malls. The results demonstrate that the presence of trees and plants positively influences public response to strip mall settings, including aesthetic and economic dimensions. Roadside landscape and vegetation contribute to the sustainability of the urban environment and retail vitality.

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