

Appendix A

Barry Point Fire – Retrospectives and Lessons Learned – Objectives, Course of Action and Decision Rationale

Objectives from the Barry Point WFDSS – Final Version Published on 8-17-2012

| Unit | Shape/FMU | Type | Activated | Deactivated | Objective/Requirement |
|-------|----------------------|-----------|------------|-------------|--|
| | | Inc Obj | 08/07/2012 | | Use direct tactics whenever possible to minimize acres burned and loss of resource values. |
| | | Inc Obj | 08/07/2012 | | Minimize impacts to heritage resources whenever possible. |
| | | Inc Obj | 08/07/2012 | | Provide for firefighter and public safety. |
| | | Inc Obj | 08/07/2012 | | Manage the fire to minimize impacts to natural resources. |
| | | Inc Obj | 08/08/2012 | | Implement all strategies and tactics based on firefighter and public safety, taking into consideration sound, efficient as well as effective financial practices and appropriate Land and Resource and Fire Management Plans. |
| | | Inc Obj | 08/08/2012 | | Manage incident to minimize impacts to private property and structures. |
| | | Inc Obj | 08/08/2012 | | Manage the incident to protect FS structures and recreation sites. |
| | | Inc Obj | 08/08/2012 | | Maintain and enhance relationships with local landowners and the public. |
| | | Inc Req | 08/11/2012 | | The lead resource advisor will ensure resource protection and mitigation measures contained in forest plans and associated amendments are implemented as practicable and needed considering suppression activities (e.g. noxious weed Modoc NF Fremont-Winema NF EIS/ROD). |
| CAMDF | GEN | Strat Obj | 06/30/2009 | | General forest Protect national forest resources commensurate with values, hazards, risks, and management objectives. LRMP page 4-15 |
| CAMDF | GEN | Strat Obj | 06/30/2009 | | General forest Suppress all wildfires using the appropriate suppression response LRMP page 4-211 |
| CAMDF | GEN | Strat Obj | 06/30/2009 | | General Forest In areas outside the Big Sage Fire Management Unit, suppress wildfires using the appropriate suppression response. LRMP 4-194 |
| CANCA | Northern Cal General | Strat Obj | 09/30/2010 | | <p>1. F. Guiding Principles and Basic Policy Statements: There are several basic principles that must be adhered to during any fire management planning and on the ground activities. These are further outlined in the Wildland and Prescribed Fire Management Policy Implementation Procedures and Reference Guide (IPRG), August 1998. These guiding principles correlate with IAM Part 90, 1.2. Policy.</p> <ul style="list-style-type: none"> • Firefighter and public safety is the number one priority in every fire management activity. • The role of wildland fire is an essential ecological process and natural change agent and will be incorporated into the planning process. |

| Unit | Shape/FMU | Type | Activated | Deactivated | Objective/Requirement | |
|-------|-----------|-----------|------------|-------------|---|--|
| | | | | | <ul style="list-style-type: none"> • Fire management plans, programs, and activities must support land and resource management plans. • Fire management activities must be based on sound “risk management.” • Fire management activities must be economically viable based on values to be protected, costs, and land and resource objectives. • Fire management plans must be based on the best available science. • Fire management plans must consider public health and environmental quality considerations. • Interagency coordination (Federal, Tribal, State, and local) is essential. <p>Northern California Agency FireMP 2000 page 2</p> | |
| CAMDF | | Strat Obj | 04/19/2011 | | <p>Forest-wide</p> <p>If feasible, avoid high intensity and crown fire within the 300 acre PAC for spotted owls, and the 200 acre PAC for northern goshawk.</p> | Sierra Nevada Forest Plan Amendment 2004, pg. 59-61 |
| CAMDF | | Strat Obj | 04/19/2011 | | <p>Forest-wide</p> <p>In CA spotted owl and northern goshawk PACS: If at all possible protect nest trees, minimize nest site disturbance, and protect at least 50 acre nest sites from both mechanical activities, and the oncoming fire.</p> | Sierra Nevada Forest Plan Amendment 2004, pg. 59-61 |
| CAMDF | | Strat Obj | 04/19/2011 | | <p>Forest-wide</p> <p>In CA spotted owl and northern goshawk PACS: Maintain large diameter trees, multi-layer canopy throughout the PAC.</p> | Sierra Nevada Forest Plan Amendment 2004, pg. 59-61 |
| CAMDF | | Strat Obj | 04/19/2011 | | <p>Forest-wide</p> <p>Maintain high quality fisher habitat. Provide for heterogeneous landscapes that may allow torching and small stand-replacing fire events but will be resilient and retain large tree elements to provide for future habitat and seed trees.</p> | Sierra Nevada Forest Plan Amendment ROD 2004 Page 47 |
| CAMDF | | Strat Obj | 04/19/2011 | | <p>Forest-wide</p> <p>Protect communities from wildfire and prevent the loss of life and property.</p> | Sierra Nevada Forest Plan Amendment ROD 2004, p. 45 |
| CAMDF | | Strat Obj | 04/19/2011 | | <p>Forest-wide</p> <p>Protect national forest resources commensurate with values, hazards, risks, and management objectives.</p> | LRMP page 4-2 |
| CAMDF | | Strat Obj | 04/19/2011 | | <p>Forest-wide</p> <p>Take pre-suppression and suppression actions which protect life and property, and minimize resource degradation.</p> | LRMP page 4-15 |

| Unit | Shape/FMU | Type | Activated | Deactivated | Objective/Requirement | |
|-------|-----------|-----------|------------|-------------|---|--|
| CAMDF | | Strat Obj | 04/19/2011 | | Forest-wide Use appropriate suppression strategies of confine, contain, and control as specified in the Fire Management Action Plan. All responses will be for the purpose of control unless another response is authorized in the fire management action plan. | LRMP page 4-15 |
| CAMDF | | Strat Obj | 04/19/2011 | | Forest-wide Cultural Resources: Utilize local technical specialists if possible prior to engagement, and in the planning process to identify categories of archaeological sites, and recommend appropriate level of protection in accordance with Forest Service Manual 2360, (Emergency Undertaking) clauses of Section 106 of the National Historic Preservation Act. | Forest Service Manual 2360, (Emergency Undertaking) Section 106 of the National Historic Preservation Act. |
| CAMDF | | Strat Obj | 04/19/2011 | | Forest-wide Cultural Resources: Utilize local technical specialists if possible prior to engagement, and in the planning process to identify categories of archaeological sites, and recommend appropriate level of protection in accordance with Forest Service Manual 2360, (Emergency Undertaking) clauses of Section 106 of the National Historic Preservation Act. | Forest Service Manual 2360, (Emergency Undertaking) Section 106 of the National Historic Preservation Act. |
| CAMDF | | Strat Obj | 04/19/2011 | | Forest-wide Goals for fire and fuels management include reducing threats to communities and wildlife habitat from large, severe wildfires and re-introducing fire into fire-adapted ecosystems. | Sierra Nevada Forest Plan Amendment ROD 2004 Page 34 |
| CAMDF | | Strat Obj | 04/19/2011 | | Forest-wide Utilize local cultural resource specialists or Native American representatives if possible prior to engagement and in the planning process to identify Native American traditional areas, and protect these areas when possible. | Forest Service Manual 2360, (Emergency Undertaking) Section 106 of the National Historic Preservation Act. |
| ORFWF | 02 | Strat Obj | 08/30/2011 | | Fremont-Forest-Wide Standards and Guidelines Provide and implement a fire protection program that is cost efficient and responsive to land and resource management goals and objectives. All wildfires will receive an appropriate management response utilizing a strategy of confine, contain, or control. Wildfires that threaten life, property, public safety, or improvements will receive aggressive suppression action using a control strategy. All high investment timber areas, such as seed orchards and evaluation plantations, will be protected from fire by taking aggressive initial attack and by considering their location in subsequent line location and attack strategies. Retardant Drops shall be carefully controlled in proximity to open bodies of water to preclude retardant from entering lakes or live streams. | |
| CAMDF | | Strat Obj | 07/13/2012 | | Aerial retardant drops are not allowed in mapped avoidance areas (on National Forest system lands) for threatened, endangered, proposed, candidate or sensitive (TEPCS) species or in waterways. This national direction is mandatory and would be implemented except in cases where human life or public safety is | Nationwide Aerial Application of Fire Retardant on National Forest System Land; Record of Decision; December |

| Unit | Shape/FMU | Type | Activated | Deactivated | Objective/Requirement |
|-------|----------------------|----------|------------|-------------|---|
| | | | | | <p>threatened and retardant use within avoidance areas could be reasonably expected to alleviate that threat.</p> <p>2011; page 2</p> |
| CANCA | Northern Cal General | Mgmt Req | 09/30/2010 | | <p>a) Protect life and property (residences, administrative buildings, businesses, and related structures), cultural and ceremonial sites, and natural resources from the threat of wildland fire commensurate with values protected by:</p> <ol style="list-style-type: none"> 1) Providing for fast, effective initial attack to control unwanted wildland fires. 2) Ensuring that structures are "Fire Safe," including adequate "defensible space." 3) Establishing fire hazard reduction programs, where needed (including the use of prescribed fire where appropriate), to reduce fuel loading and maintain forest health. 4) Implementing fire prevention measures (or complying with existing fire prevention laws, ordinances, etc.) to reduce the risk of ignitions. <p>b) Prevent to the extent practical, vegetation and structure fires from escaping residential areas and burning into the surrounding mountainous resource areas.</p> <p>c) Provide gainful employment opportunities for tribal members.</p> <p>Northern California FireMP 2000 Page 3</p> |
| CAMDF | | Mgmt Req | 04/19/2011 | | <p>Forest-wide</p> <p>During fire suppression activities, consider impacts to aquatic- and riparian-dependent resources. Where possible, locate incident bases, camps, helibases, staging areas, helispots, and other centers for incident activities outside of RCAs or CARs. During pre-suppression planning, determine guidelines for suppression activities, including avoidance of potential adverse effects to aquatic- and riparian-dependent species as a goal.</p> <p>Sierra Nevada Forest Plan Amendment ROD 2004, RCO#4.115 Page 65</p> |
| CAMDF | | Mgmt Req | 04/19/2011 | | <p>Forest-wide</p> <p>For All Threatened, Endangered, and Forest Service Sensitive Species of animals and plants: Utilize local technical</p> <p>Sierra Nevada Forest Plan Amendment 2004, pg. 59-61</p> |

| Unit | Shape/FMU | Type | Activated | Deactivated | Objective/Requirement | |
|-------|-----------|----------|------------|-------------|--|---|
| | | | | | specialists if possible prior to engagement, and in the planning process. | |
| CAMDF | | Mgmt Req | 04/19/2011 | | Forest-wide Human caused wildfires will be suppressed in every instance and will not be managed for resource benefits. | FSM 5103.2 |
| CAMDF | | Mgmt Req | 04/19/2011 | | Forest-wide Lightning-caused fires may be used to reduce fuel loads or to provide other resource benefits, such as conserving populations of fire-dependent species. Before wildland fires can be used, national forest managers must prepare a fire management plan that describes how prescribed fires and naturally caused wildland fires will achieve resource management objectives. | Sierra Nevada Forest Plan Amendment ROD 2004 Page 35 |
| CAMDF | | Mgmt Req | 04/19/2011 | | Forest-wide Use screening devices for water drafting pumps. (Fire suppression activities are exempt during initial attack.) Use pumps with low entry velocity to minimize removal of aquatic species, including juvenile fish, amphibian egg masses and tadpoles, from aquatic habitats. | Sierra Nevada Forest Plan Amendment ROD 2004, RCO#4.110 Page 64 |
| CAMDF | | Mgmt Req | 04/19/2011 | | Forest-wide Use the strategy of control for wildfire on private lands protected under agreement with the California Department of Forestry | .LRMP page 4-15 |
| ORFWF | 02 | Mgmt Req | 08/30/2011 | | Fremont-Management Area 16: Minimum Management Provide the level of fire detection and suppression activities needed to protect adjacent lands and for the safety, health, and life of area residents. | |
| ORFWF | 02 | Mgmt Req | 08/30/2011 | | Fremont-Management Area 9: Semi-Primitive Recreation Semi-Primitive Non Motorized: Allow fire to play a natural part within the setting. Semi-Primitive Motorized: Fires will be suppressed to avoid serious threats to life and/or property. | |
| ORFWF | 02 | Mgmt Req | 08/30/2011 | | Fremont-Management Area 7: Special Management Areas Give preference to those suppression methods resulting in the smallest practicable area burned and having the least effect on roaded natural recreational values. | |
| ORFWF | 02 | Mgmt Req | 08/30/2011 | | Fremont-Management Areas 3 and 14: Old-Growth Habitat for Dependent Species Old-growth areas should be a high priority for wildfire suppression. | |
| ORFWF | 02 | Mgmt Req | 08/30/2011 | | Fremont-Management Area 10: Wilderness Management objectives presented in the Gearhart Mountain Wilderness Management Plan will be followed (Appendix 5, LMP) Use suppression techniques that achieve minimal disturbance. All fires will be suppressed using the appropriate management strategy. | |

| Unit | Shape/FMU | Type | Activated | Deactivated | Objective/Requirement |
|-------|---------------------|----------|------------|-------------|--|
| ORFWF | 02 | Mgmt Req | 08/30/2011 | | <p>Fremont-Management Area 1: Mule Deer Winter Range</p> <p>Wildfire will be evaluated for appropriate management action.</p> |
| ORFWF | 02 | Mgmt Req | 08/30/2011 | | <p>Fremont-Management Area 15: Fish and Wildlife Habitat and Water Quality</p> <p>Perennial Streams and Water Bodies: Machine constructed fire lines should not be built in riparian areas during fire suppression activities. Perpendicular crossings, with subsequent rehabilitation are permitted, but discouraged if alternatives exist. Intermittent Streams: No heavy equipment movement up and down stream channels and riparian areas during fire suppression is allowed. Ephemeral Draws: Equipment disturbance of duff and soil will be minimized. Seeps and Springs: No equipment disturbance except for restoration or improvement.</p> |
| ORFWF | 02 | Mgmt Req | 08/30/2011 | | <p>Fremont-Management Area 13: Developed Recreation</p> <p>For proposed recreation sites and private sector recreation sites (special use permits), all wildfires will be suppressed to minimize size and impacts.</p> |
| ORFWF | 02 | Mgmt Req | 08/30/2011 | | <p>Fremont-Management Area 2: Threatened and Endangered Species</p> <p>Bald eagle management areas are highest priority for wildfire suppression if potential for damage to habitat is high.</p> |
| | Retardant Avoidance | Mgmt Req | 05/31/2012 | | <p>The aerial application of fire retardant is allowed for fighting fires. Aerially delivered fire retardant should not be applied to any mapped terrestrial avoidance area, waterway or buffer. The only exception to using aerially applied fire retardant in avoidance areas is for the protection of human life or public safety. The Incident Commander is the decision maker.</p> <p>Information concerning the Record of Decision for the Aerial Application of Fire Retardant is available at http://www.fs.fed.us/fire/retardant/index.html</p> |
| CAMDF | | Mgmt Req | 07/13/2012 | | <p>The Forest Service will report to FWS and NOAA fisheries (as appropriate) all misapplications of aerially applied fire retardant (on National Forest system lands). The report and assessment of impacts will determine necessary mitigation measures, remediation action, monitoring needs, and whether there is a need for reinitiation of formal consultation. Reporting and monitoring of misapplications of fire retardant is outlined in the Implementation Guide for Aerial Application of Fire Retardant.</p> <p>http://www.fs.fed.us/fire/retardant/afr_handbook.pdf</p> <p>Nationwide Aerial Application of Fire Retardant on National Forest System Land; Record of Decision; December 2011; page 4</p> |

Course of Action from the Barry Point WFDSS – Final Version Published on 8-17-2012

| <u>Activated</u> | <u>Deactivated</u> | Item Description |
|------------------|--------------------|--|
| 08/07/2012 | 08/13/2012 | Follow the planned initial response. |
| 08/07/2012 | 08/11/2012 | Use direct and indirect tactics to hold fire west of Hay Creek Road (3940), south and east of 012 Road, and north of the 3752 Road. |
| 08/08/2012 | 08/11/2012 | Keep fire north of Road 3752. Keep fire east of Roads 3924 & 3940. |
| 08/08/2012 | | Minimize fire area west of Drews Reservoir. |
| 08/08/2012 | 08/14/2012 | Prioritize protection of private property through coordination with ODF in concert with overall Strategic and Tactical Fire Planning. |
| 08/08/2012 | | Develop and maintain a threat assessment of structures in proximity to fire. |
| 08/08/2012 | | Minimize impacts to active timber sales. |
| 08/08/2012 | 08/11/2012 | Keep fire north and west of Dog Lake. |
| 08/11/2012 | | Identify, develop and execute opportunities at the landscape scale to ensure successful containment of fire. |
| 08/13/2012 | | Keep fire South of State Hwy. 140 between junctions: County Rd. 1-12 (East) and Forest Rd. 3940 (West). This includes current strategic emphasis of Forest Rd. 4017 between Goose Lake Valley and Drews Reservoir to prevent impacting of Hwy. 140 east of Drews Reservoir. |
| 08/13/2012 | | Keep fire South and East of Forest Rd. 3940 (Dent Creek Rd.) between junctions: HWY 140 (North) and Forest Rd. 018 (South). |
| 08/13/2012 | | Keep fire East of Forest Rd. 018 between junctions: 3940 (North) and 4017 (South). |
| 08/13/2012 | 08/14/2012 | Keep fire North of Forest Rd. 4017 (Dog Lake Rd.) between junctions: 018 (East) and 419 (West). |
| 08/13/2012 | | Keep fire East of Forest Rd. 419 between junctions: 4017 (North) and Forest Rd. 021 (South). |
| 08/13/2012 | 08/14/2012 | Keep fire East of Forest Rd. 021 between junctions: 419 (North) and Forest Rd. 47N40 (South). *Note: Forest Rd. 021 crosses Oregon/California border. |

| <u>Activated</u> | <u>Deactivated</u> | Item Description |
|------------------|--------------------|--|
| 08/13/2012 | 08/14/2012 | Keep fire North of Forest Rd. 47N40 between junctions: Forest Rd. 021 (West) and Forest Rd. 47N11 (East). |
| 08/13/2012 | 08/14/2012 | Keep fire North of Forest Rd. 47N11 between junctions: Forest Rd. 47N40 (West) and County Rd. 48 (East). |
| 08/13/2012 | 08/14/2012 | Keep fire West of County Rd. 48(California) between junctions: Forest Rd. 47N11 (South) and Oregon/California State Line (North). |
| 08/13/2012 | 08/14/2012 | Keep fire West of County Rd. 1-11(Oregon) between junctions: Oregon/California State Line (South) and County Rd. 1-12 (North). |
| 08/13/2012 | | Keep fire West of County Rd. 1-12 between junctions: County Rd. 1-11 (South) and State Hwy. 140 (North). |
| 08/14/2012 | | Keep fire South of Forest Rd. 4017 (Dog Lake Rd.) between junctions: 018 (East) and 418 (West). |
| 08/14/2012 | | Keep fire East of Forest Rd. 48N08 between junctions: 418 (North) and Forest Rd. 47N09/Co. Rd. 181 (South). *48N08 crosses Oregon/California border at northern most length. |
| 08/14/2012 | | Keep fire North of Forest Rd. 47N09/Co. Rd. 181 between junctions: Forest Rd. 48N08 (West) and County Rd. 48/Westside Rd. (East). |
| 08/14/2012 | | Keep fire West of County Rd. 48/Westside Rd. between junctions: Forest Rd. 47N09/Co. Rd. 181 (South) and Oregon/California State Line (North). |
| 08/14/2012 | | Keep fire West of County Rd. 1-11/Westside Rd. between junctions: Oregon/California State Line (South) and County Rd. 1-12/Andy Hill Rd. (North). |
| 08/14/2012 | | Prioritize protection of private property through coordination with appropriate state agencies in concert with overall Strategic and Tactical Fire Planning. |
| 08/14/2012 | | The incident management team will provide Initial Attack response for the area in and around the fire that falls within the Temporary Flight Restriction area. |

8-7 and 8-12 WFDSS Decision Rationale

(Numbers 5 and 6 were inserted into the WFDSS from the AASRA. The AASRA for that time was not found in the documentation files)

5. Risk Decision –

Decision: Modified Suppression Strategy

Findings:

Finding 1 – Direct Suppression Strategy would be ineffective and would create unsafe situations for firefighters to implement.

Finding 2 – Modified Suppression Strategy offers the best potential for success.

6. Risk Monitoring –

I will monitor the incident situation and revise risk assessment, analysis and decision as warranted by changing conditions. Significant changes likely will require updates to risk: assessment, analysis, sharing and communication, and decision.

1.6. Rationale

1.6.1. Content

We chose the decision based on the outcome of our Strategic Risk Assessment outlined in the Validation section.

8-9-12 WFDSS Decision Rationale

1.6. Rationale

1.6.1. Content

Updated costs considering fire activity and revised estimated management costs.

8-11-12 WFDSS Decision Rationale

1.6. Rationale

1.6.1. Content

Cost has been modified to reflect evolving situation. Additional input will be needed. Course of action directs incident management to create and implement a higher level strategic approach to meet objectives.

8-13-12 WFDSS Decision Rationale

1.6. Rationale

1.6.1. Content

This decision provides guidance for a larger strategic view considering continued changes and expansion to incident complexity.

8-14-12 WFDSS Decision Rationale

1.6. Rationale

1.6.1. Content

The updated decision takes into account the latest information on fire status and inputs from agency partners, cooperators, stakeholders and community members.

8-17-12 WFDSS Decision Rationale

1.6. Rationale

1.6.1. Content

Updated decision is reflective of national, regional and local situation, and current and expected fire situation.

The course of action as outlined in the attached Strategic Risk Assessment meets the strategic objectives and management requirements; and incident objectives and requirements. The course of action provides the opportunities to meet the desired objectives with the least amount of exposure to firefighters, the public and to other incident assigned personnel.

Utilizing this fire for resource benefit was not an option due to the conditions of the fuels; private lands and the landscape within the fire environment; the high to extreme burning conditions; and the fact that there is high competition for fire resources both regionally and nationally.

The course of action allows the incident managers in concert with line officers and key stakeholders some flexibility in where to priorities suppression activities based on the locations of the critical values at risk, changes in fuel models, changes in weather conditions or other opportunities to reduce exposures and increase the probability of success. In the selection criteria matrix for these activities the values to be protected should be a driving factor. Of these values to be protected, fire fighters, the public and other incident assigned personnel are listed as the number one value.

The Strategic Risk Assessment can be found in its entirety in the custom reports section.

Objectives from the Agency Administrators' Strategic Risk Assessment (AASRA) – 8-17-2012

Management Objectives:

- Implement good risk management practices in order to provide for firefighter, other responder and public safety. Use good risk analysis processes, the principles of the 10 Standard Fire Orders, LCES and the 18 Watch-Out Situations as the foundation for risk decisions at all levels.
- Use aggressive outreach to insure timely and accurate dissemination of information regarding fire related activities is provided to the public, land owners, cooperators, elected officials and other stakeholders.
- Utilize efficient and effective business practices to manage the fire cost, which should be in alignment with the identified values to be protected. Cost to be tracked in accordance with the approved cost share agreement.
- Ensure that relationships are maintained or enhanced with local land owners, business owners, the general public and other key stakeholders.
- Coordinate with ODF, the District and Forests resources regarding resource considerations, and WFDSS inputs.

Operational Objectives:

- Continue to implement strategies for engaging the fire that will help ensure coordinated efforts for mission success.
 - Implement identified actions at the appropriate time to allow for the right operational tempo to accomplish mission and reduce risk to fire fighters.
 - Where it can be safely done, minimize acreage burned, damage to private property and improvements.
 - Utilize resource advisors for input to help minimize environmental concerns related to operational activities.
 - Assess daily the validity of the strategy and tactics.
- Utilizing operational strategies and tactics that minimize, impacts to private lands and structures, resource damage, economic impacts, and minimize the disruption to local activities and business where practical:
- Provide timely initial attack assistance to the forest and local agencies within the TFR or as requested.

Risk Decision from the Agency Administrators' Strategic Risk Assessment (AASRA) – 8-17-2012

Prospect 1 – *Full Perimeter Control, Direct Attack (Primary) with Indirect Options*. Prospect 1 uses an aggressive suppression strategy to try to contain the fire as quickly as possible and limit fire size to the smallest footprint possible. Use all opportunities for direct attack; where this is not a safe option, we will use indirect attack to provide for firefighter safety or to improve the probability of success. This prospect assumes the availability of assigned resources and an estimated time to containment of nine days – August 25, 2012.

Objectives from Incident Action Plans

Incident Objectives Used for 8/7 Day Shift through 8/9 Day Shift:

| | | | |
|--|---|--|--|
| Incident Objectives | 1. Incident Name Berry Point | 2. Date Prepared 8/7/2012 | 3. Time Prepared 1600 |
| 4. Operational Period (Date and Time) 8/7-8/2012 1800-0600 | | | |
| 5. General Control Objectives for the Incident (include Alternatives) | | | |
| 1. Provide for firefighter public safety. | | | |
| 2. Minimize acreage burned and damage to private property and improvements. | | | |
| 3. Maintain and enhance the relationships with local landowners and the public. | | | |
| 4. Keep costs commensurate with resource values to be protected. | | | |
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| 6. Weather Forecast for Operational Period | | | |
| Mostly clear. Temperature 40-50°. Relative humidity 65-85% valleys, 40-60% ridges. 20 ft winds: valleys - west 6-15 mph decreasing to 2-5 mph after midnight, ridges - west 5-15 mph. Haines 4. | | | |
| 7. General Safety Message | | | |
| Expect the unexpected. Plan your activities accordingly. | | | |
| 8. Attachments (check if attached) | | | |
| <input checked="" type="checkbox"/> Organization List (ICS 203) | | <input checked="" type="checkbox"/> Medical Plan (ICS 206) | <input checked="" type="checkbox"/> Safety Message |
| <input checked="" type="checkbox"/> Assignment List (ICS 204) | | <input checked="" type="checkbox"/> Incident Map | <input checked="" type="checkbox"/> Telephone List |
| <input checked="" type="checkbox"/> Communications Plan (ICS 205) | | <input type="checkbox"/> Traffic Plan | <input type="checkbox"/> _____ |
| ICS-202 | 9. Prepared by (PSC) <i>Ruth Johnson</i> | 10. Approved by (IC) <i>Leland Hunter</i> | |

Incident Name: Barry Point Fire

Incident Number: OR-FWF-120680



Oregon Interagency Incident Management Team 4 welcomes you to the Barry Point Incident. OR IIMT 4 is here to serve you and meet the host unit's objectives and expectations. To ensure that everyone assigned to this incident works as a team, you need to understand our team philosophy and expectations of all assigned resources.

- Provide a fast, effective, and cooperative organization to the host unit for management of fire or other all-risk incidents.
- Provide for public and firefighter safety at all times.
- Provide a safe, clean, healthy, and professional work environment.
- Provide a drug and alcohol free work environment for all employees, contractors, and customers. All personnel assigned to the incident are expected to be ready for duty, as needed, at all times, day or night. *A zero tolerance policy will be enforced for all violations.*
- Provide a harassment free environment where people treat each other with respect and dignity. *Inappropriate behavior, including harassment, will not be tolerated at any time or for any reason.*
- The possession of firearms or other dangerous weapons are prohibited at all times while assigned to the incident.
- Relationships with the local communities, cooperators, and private landholders are extremely important to Oregon IIMT 4. A respectful and professional image should be displayed at all times (both on and off duty) when dealing with the public, cooperators, and host unit.
- Honesty and integrity are expected when posting time. Only actual work hours are to be reported and meal breaks will be shown when appropriate. Supervisors are expected to assure adherence to this expectation. Only overhead and crew/engine bosses will be compensated for attending shift briefings.
- Resources assigned to the incident are expected to be ready to go to work immediately following completion of the shift briefing.

Any assigned resources that are unable to meet these expectations will be released and sent home.

Oregon Interagency Incident Management Team 4 looks forward to working with you on this incident. If you need assistance, for any reason, please ask any team member for help. We thank you in advance for your efforts.

A handwritten signature in blue ink that reads "B. J. Watts".

Brian Watts, Incident Commander
OR IIMT 4

| | | | |
|--|--|--|------------------|
| Incident Objectives | 1. Incident Name | 2. Date Prepared | 3. Time Prepared |
| | Barry Point | 8/9/2012 | 1200 |
| 4. Operational Period (Date and Time) | | | |
| 8/9-10/2012 1800 - 0600 | | | |
| 5. General Control Objectives for the Incident (include Alternatives) | | | |
| 1. Provide for firefighter and public safety. | | | |
| 2. Implement all strategies and tactics based on fire fighter and public safety. | | | |
| 3. Mimimize acreage burned and damage to private property and improvements. | | | |
| 4. Utilize resource advisors to minimize environmental concerns related to suppression activities. | | | |
| 5. Protect private property and structures. | | | |
| 6. Maintain and enhance the relationships with local landowners and the public. | | | |
| CONTROL OBJECTIVES: Keep fire West of Drew's Reservoir, North of the 3752 and 4019 | | | |
| roads, East of the 3942 road, and South of the 3940 road. | | | |
| 6. Weather Forecast for Operational Period | | | |
| See enclosed weather forecast. | | | |
| 7. General Safety Message | | | |
| Watch Out and Take Care of Each Other, CLOSE THE LOOP!! Use your IRPG to do Risk Assessment it's on page one for a reason! | | | |
| 8. Attachments (check if attached) | | | |
| <input checked="" type="checkbox"/> Organization List (ICS 203) | <input checked="" type="checkbox"/> Medical Plan (ICS 206) | <input checked="" type="checkbox"/> Safety Message | |
| <input checked="" type="checkbox"/> Assignment List (ICS 204) | <input checked="" type="checkbox"/> Incident Map | <input checked="" type="checkbox"/> Air Operations Summary | |
| <input checked="" type="checkbox"/> Communications Plan (ICS 205) | <input type="checkbox"/> Traffic Plan | <input type="checkbox"/> _____ | |
| ICS-202 | 9. Prepared by (PSC) <i>Lynn Roehm</i> | 10. Approved by (IC) <i>Brian J. Watts</i> ICTA <i>Brian Watts</i> | |

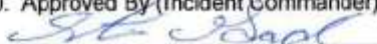
| | | | |
|--|---|--|---------------------------------|
| Incident Objectives | 1. Incident Name BARRY POINT | 2. Date Prepared 08/09/12 | 3. Time Prepared 2055 |
| 4. Operational Period 08/10/12 Friday Day Shift 0600 - 1800 | | | |
| 5. General Control Objectives for the incident (include alternatives) 1. Provide for firefighter and public safety. 2. Implement all strategies and tactics based on fire fighter and public safety. 3. Minimize acreage burned and damage to private property and improvements. 4. Utilize resource advisors to minimize environmental concerns related to suppression. 5. Maintain and enhance the relationships with local landowners and the public. CONTROL OBJECTIVES: Keep fire West of Drew's Reservoir, North of the 3752 and 4019 roads, East of the 3942 Road, and South of the 3940 road. | | | |
| 6. Weather Forecast for Period See enclosed weather forecast | | | |
| 7. General Safety Message See enclosed Safety Message. | | | |
| 8. Attachments (mark if attached) | | | |
| <input checked="" type="checkbox"/> Organization List - ICS 203 <input checked="" type="checkbox"/> Div. Assignment Lists - ICS 204 <input checked="" type="checkbox"/> Communications Plan - ICS205 <input checked="" type="checkbox"/> Medical Plan - ICS 206 <input checked="" type="checkbox"/> Air Operations Summary - ICS 220 | <input checked="" type="checkbox"/> Incident Map <input checked="" type="checkbox"/> Safety Message <input type="checkbox"/> Traffic Plan <input checked="" type="checkbox"/> Welcome Letter <input checked="" type="checkbox"/> Fire Behavior Forecast | <input checked="" type="checkbox"/> Weather Forecast <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> | |
| 9. Prepared by (Planning Section Chief) Lynn Roehm <i>Lynn W. Roehm</i> | 10. Approved by (Incident Commander) Brian Watts <i>Brian Watts</i> ICT2 | | |

| | | | |
|--|---|--|---------------------------------|
| Incident Objectives | 1. Incident Name BARRY POINT | 2. Date Prepared 08/10/12 | 3. Time Prepared 0717 |
| 4. Operational Period 08/10/12 Friday Night Shift 1800 - 0600 | | | |
| 5. General Control Objectives for the incident (include alternatives) 1. Provide for firefighter and public safety. 2. Implement all strategies and tactics based on firefighter and public safety. 3. Minimize acreage burned and damage to private property and improvements. 4. Utilize resource advisors to minimize environmental concerns related to suppression activities. 5. Protect private property and structures. 6. Maintain and enhance the relationships with local landowners and the public. | | | |
| 6. Weather Forecast for Period See enclosed weather forecast. | | | |
| 7. General Safety Message Watch Out and Take Care of each other. CLOSE THE LOOP!! Use your IRPG to do Risk Assessment, see page 1. | | | |
| 8. Attachments (mark if attached) | | | |
| <input checked="" type="checkbox"/> Organization List - ICS 203 <input checked="" type="checkbox"/> Div. Assignment Lists - ICS 204 <input checked="" type="checkbox"/> Communications Plan - ICS205 <input checked="" type="checkbox"/> Medical Plan - ICS 206 <input checked="" type="checkbox"/> Air Operations Summary - ICS 220 | <input checked="" type="checkbox"/> Incident Map <input checked="" type="checkbox"/> Safety Message <input type="checkbox"/> Traffic Plan <input type="checkbox"/> <input type="checkbox"/> | <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> | |
| 9. Prepared by (Planning Section Chief) Lynn Roehm | 10. Approved by (Incident Commander) Brian Watts <i>B. J. Watts</i> ICTZ | | |

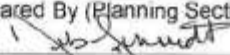
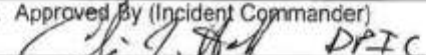
Incident Objectives Used for 8/11 Day Shift through 8/12 Night Shift:

| | | | | | | | | | | | | | | | | | | |
|---|--|--|----------------------------------|---|--|--|---|--|--------------------------|--|---------------------------------------|--------------------------|--|--|--------------------------|--|--|--------------------------|
| <p>Incident Objectives</p> | <p>1. Incident Name BARRY POINT</p> | <p>2. Date Prepared 08/10/12</p> | <p>3. Time Prepared 1709</p> | | | | | | | | | | | | | | | |
| <p>4. Operational Period 08/11/12 Saturday Day Shift 0600-1800</p> | | | | | | | | | | | | | | | | | | |
| <p>5. General Control Objectives for the incident (include alternatives)</p> <p>1. Provide for firefighter and public safety. 2. Implement all strategies and tactics based on fire fighter and public safety. 3. Minimize acreage burned and damage to private property and improvements. 4. Utilize resource advisors to minimize environmental concerns related to suppression. 5. Maintain and enhance the relationships with local landowners and the public.</p> | | | | | | | | | | | | | | | | | | |
| <p>6. Weather Forecast for Period</p> <p>See enclosed weather forecast</p> | | | | | | | | | | | | | | | | | | |
| <p>7. General Safety Message</p> <p>See enclosed Safety Message.</p> | | | | | | | | | | | | | | | | | | |
| <p>8. Attachments (mark if attached)</p> | | | | | | | | | | | | | | | | | | |
| <table border="0"> <tr> <td><input checked="" type="checkbox"/> Organization List - ICS 203</td> <td><input checked="" type="checkbox"/> Incident Map</td> <td><input checked="" type="checkbox"/> Weather Forecast</td> </tr> <tr> <td><input checked="" type="checkbox"/> Div. Assignment Lists - ICS 204</td> <td><input checked="" type="checkbox"/> Safety Message</td> <td><input type="checkbox"/></td> </tr> <tr> <td><input checked="" type="checkbox"/> Communications Plan - ICS205</td> <td><input type="checkbox"/> Traffic Plan</td> <td><input type="checkbox"/></td> </tr> <tr> <td><input checked="" type="checkbox"/> Medical Plan - ICS 206</td> <td><input checked="" type="checkbox"/> Welcome Letter</td> <td><input type="checkbox"/></td> </tr> <tr> <td><input checked="" type="checkbox"/> Air Operations Summary - ICS 220</td> <td><input checked="" type="checkbox"/> Fire Behavior Forecast</td> <td><input type="checkbox"/></td> </tr> </table> | | | | <input checked="" type="checkbox"/> Organization List - ICS 203 | <input checked="" type="checkbox"/> Incident Map | <input checked="" type="checkbox"/> Weather Forecast | <input checked="" type="checkbox"/> Div. Assignment Lists - ICS 204 | <input checked="" type="checkbox"/> Safety Message | <input type="checkbox"/> | <input checked="" type="checkbox"/> Communications Plan - ICS205 | <input type="checkbox"/> Traffic Plan | <input type="checkbox"/> | <input checked="" type="checkbox"/> Medical Plan - ICS 206 | <input checked="" type="checkbox"/> Welcome Letter | <input type="checkbox"/> | <input checked="" type="checkbox"/> Air Operations Summary - ICS 220 | <input checked="" type="checkbox"/> Fire Behavior Forecast | <input type="checkbox"/> |
| <input checked="" type="checkbox"/> Organization List - ICS 203 | <input checked="" type="checkbox"/> Incident Map | <input checked="" type="checkbox"/> Weather Forecast | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Div. Assignment Lists - ICS 204 | <input checked="" type="checkbox"/> Safety Message | <input type="checkbox"/> | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Communications Plan - ICS205 | <input type="checkbox"/> Traffic Plan | <input type="checkbox"/> | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Medical Plan - ICS 206 | <input checked="" type="checkbox"/> Welcome Letter | <input type="checkbox"/> | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> Air Operations Summary - ICS 220 | <input checked="" type="checkbox"/> Fire Behavior Forecast | <input type="checkbox"/> | | | | | | | | | | | | | | | | |
| <p>9. Prepared by (Planning Section Chief) Lynn Roehm <i>Lynn Roehm</i></p> | | <p>10. Approved by (Incident Commander) Brian Watts <i>Brian Watts</i></p> | | | | | | | | | | | | | | | | |

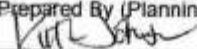

Incident Objectives Used for 8/13 Day Shift through 8/15 Day Shift:

| INCIDENT OBJECTIVES | 1. Incident Name Barry Point | 2. Date Prepared 08/12/2012 | 3. Time Prepared 1600 |
|--|---------------------------------|--|--------------------------|
| <p>4. Operational Period – 08/13/2012 Day 0600 - 2000</p> | | | |
| <p>Management Objective:</p> | | | |
| <ul style="list-style-type: none"> • Implement good risk management practices in order to provide for firefighter, other responder and public safety. Use good risk analysis processes, the principles of the 10 Standard Fire Orders, LCES and the 18 Watch-Out Situations as the foundation for risk decisions at all levels. • Use aggressive outreach to insure timely and accurate dissemination of information regarding fire related activities is provided to the public, land owners, cooperators, elected officials and other stakeholders. • Utilize efficient and effective business practices to manage the fire cost, which should be in alignment with the identified values to be protected. Cost to be tracked in accordance with the approved cost share agreement. • Ensure that relationships are maintained or enhanced with local land owners, business owners, the general public and other key stakeholders. • Coordinate with ODF, the District and Forests resources regarding resource considerations, and WFDSS inputs. | | | |
| <p>Operational Objectives:</p> | | | |
| <ul style="list-style-type: none"> • Continue to implement strategies for engaging the fire that will help ensure coordinated efforts for mission success. <ul style="list-style-type: none"> ○ Implement identified actions at the appropriate time to allow for the right operational tempo to accomplish mission and reduce risk to fire fighters. ○ Where it can be safely done, minimize acreage burned, damage to private property and improvements. ○ Utilize resource advisors for input to help minimize environmental concerns related to operational activities. ○ Assess daily the validity of the strategy and tactics. • Utilizing operational strategies and tactics that minimize, impacts to private lands and structures, resource damage, economic impacts, and minimize the disruption to local activities and businesses where practical: • Provide timely initial attack assistance to the forest and local agencies within the TFR or as requested. | | | |
| <p>Commanders Intent: To meet the intent of these objectives to provide the highest level of customer services for all involved with or affected by the incident, all incident assigned personnel should be prepared to take the appropriate actions regarding:</p> | | | |
| <ul style="list-style-type: none"> • Maintaining good situational awareness within the sphere of their established work areas. • Utilize an approach based on doctrine and good management or business practices in all activities when engaging the fire or involvement with your incident assignment. • Personal interactions with others both inside and outside the incident management organization or incident operational areas. • Managing an incident-within-an-incident. • Establishing and maintaining good 360-degree communications structures to ensure all critical and important messages reach the appropriate people in a timely manner. | | | |
| <p>Strategy: The Barry Point incident management strategy is based on "Values at Risk." Firefighters, the public and other incident responders being the highest value. We will engage the fire on our terms at the appropriate tempo, where probability of success is high and the risk is acceptable. A combination of tactics will be employed with consideration of values at risk noted above as well as communities, private property, and infrastructure. Tactical actions are based on the principles of point defense and a mix direct / in-direct effort as dictated by the situation.</p> | | | |
| <p>The following are guiding principles.</p> | | | |
| <ul style="list-style-type: none"> • The Right Plan (i.e., as informed by the Risk Decision Framework) • In the Right Place (i.e., where we have a reasonable probability of success) • At the Right Time (i.e., when we have favorable conditions for efficient and effective suppression) • With the Right Assets (i.e., those suppression assets needed to safely implement tactics in support of reasonable objectives) • For the Right Duration (i.e., release resources as soon as they are no longer needed) | | | |
| <p>9. Prepared By (Planning Section Chief)</p> | | <p>10. Approved By (Incident Commander)</p>  | |

Incident Objectives Used for 8/15 Night Shift through 8/26 24 Hour Shift:

| INCIDENT OBJECTIVES | 1. Incident Name Barry Point | 2. Date Prepared 08/15/2012 | 3. Time Prepared 2100 |
|---|---------------------------------|--|--------------------------|
| 4. Operational Period – 08/15-8/16 /2012 Night 1800-0600 | | | |
| Management Objective: | | | |
| <ul style="list-style-type: none"> • Implement good risk management practices in order to provide for firefighter, other responder and public safety. Use good risk analysis processes, the principles of the 10 Standard Fire Orders, LCEs and the 18 Watch-Out Situations as the foundation for risk decisions at all levels. • Use aggressive outreach to insure timely and accurate dissemination of information regarding fire related activities is provided to the public, land owners, cooperators, elected officials and other stakeholders. • Utilize efficient and effective business practices to manage the fire cost, which should be in alignment with the identified values to be protected. Cost to be tracked in accordance with the approved cost share agreement. • Ensure that relationships are maintained or enhanced with local land owners, business owners, the general public and other key stakeholders. • Coordinate with ODF, the District and Forests resources regarding resource considerations, and WFDSS inputs. • Develop strategies that have high probability of success for the overall suppression efforts on the incident. | | | |
| Operational Objectives: | | | |
| <ul style="list-style-type: none"> • Continue to implement strategies for engaging the fire that will help ensure coordinated efforts for mission success. <ul style="list-style-type: none"> ○ Implement identified actions at the appropriate time to allow for the right operational tempo to accomplish mission and reduce risk to fire fighters. ○ Where it can be safely done, minimize acreage burned, damage to private property and improvements. ○ Utilize resource advisors for input to help minimize environmental concerns related to operational activities. ○ Assess daily the validity of the strategy and tactics and assure planned tactics will meet suppression objectives. • Utilizing operational strategies and tactics that minimize, impacts to private lands and structures, resource damage, economic impacts, and minimize the disruption to local activities and businesses where practical: • Provide timely initial attack assistance to the forest and local agencies within the TFR or as requested. | | | |
| Commanders Intent: To meet the intent of these objectives to provide the highest level of customer services for all involved with or affected by the incident, all incident assigned personnel should be prepared to take the appropriate actions regarding: | | | |
| <ul style="list-style-type: none"> • Maintaining good situational awareness within the sphere of their established work areas. • Personal interactions with others both inside and outside the incident management organization or incident operational areas. • Managing an incident-within-an-incident and familiarities with medical extraction points. • Establishing and maintaining good 360-degree communications structures to ensure all critical and important messages reach the appropriate people in a timely manner. | | | |
| Strategy: The Barry Point incident management strategy is based on "Values at Risk." Firefighters, the public and other incident responders being the highest value. We will engage the fire on our terms at the appropriate tempo, where probability of success is high and the risk is acceptable. A combination of tactics will be employed with consideration of values at risk noted above as well as communities, private property, and infrastructure. Tactical actions are based on the principles of point defense and a mix direct / in-direct effort as dictated by the situation. | | | |
| The following are guiding principles. | | | |
| <ul style="list-style-type: none"> • The Right Plan (i.e., as informed by the Risk Decision Framework) • In the Right Place (i.e., where we have a reasonable probability of success) • At the Right Time (i.e., when we have favorable conditions for efficient and effective suppression) • With the Right Assets (i.e., those suppression assets needed to safely implement tactics in support of reasonable objectives) • For the Right Duration (i.e., release resources as soon as they are no longer needed) | | | |
| 9. Prepared By (Planning Section Chief)  | | 10. Approved By (Incident Commander)  | |

Incident Objectives Used for 8/27 Day Shift through the final IAP:

| INCIDENT OBJECTIVES | 1. Incident Name Barry Point | 2. Date Prepared 08/26/2012 | 3. Time Prepared 1600 |
|---|---------------------------------|--|--------------------------|
| 4. Operational Period – 08/27/2012 Day 0700 - 2000 | | | |
| <p>Mission: Maintain current fire suppression efforts to keep fire within established control lines. Shift operational activities to fire suppression repair while ensuring safety, integrity, and positive community relationships are maintained.</p> | | | |
| <p>Strategy: The Barry Point incident management strategy is based on "Values at Risk." Firefighters, the public and other incident responders being the highest value. We will engage in our operational activities on our terms at the appropriate tempo, where probability of success is high and the risk is acceptable. A combination of tactics and lines of effort will be employed with consideration of values at risk noted above as well as communities, private property and infrastructure.</p> | | | |
| <p>Management Objective:</p> | | | |
| <ul style="list-style-type: none"> • Implement good risk management practices in order to provide for firefighter, other responder and public safety. Use good risk analysis processes, the principles of the 10 Standard Fire Orders, LCES and the 18 Watch-Out Situations as the foundation for risk decisions at all levels. • Use aggressive outreach to insure timely and accurate dissemination of information regarding fire related activities is provided to the public, land owners, cooperators, elected officials and other stakeholders. • Utilize efficient and effective business practices to manage the fire cost, which should be in alignment with the identified values to be protected. Cost to be tracked in accordance with the approved cost share agreement and maintain records and systems that allow for daily apportionments. • Ensure that relationships are maintained or enhanced with local land owners, business owners, the general public and other key stakeholders. • Coordinate with identified personnel from ODF, the Districts and both Forests regarding resource considerations, and WFDSS inputs. • Maintain property accountability within national direction for acceptable fire loss / use rates. | | | |
| <p>Operational Objectives:</p> | | | |
| <ul style="list-style-type: none"> • Continue to implement strategies for engaging in operational activities that will help ensure coordinated efforts for mission success. <ul style="list-style-type: none"> ○ Implement identified actions at the appropriate time to allow for the right operational tempo to accomplish mission and reduce risk to fire fighters, other assigned personnel and the public. ○ Utilize resource advisors for input to help minimize environmental concerns related to operational activities. ○ Validate daily the strategy / tactics and assure planned tactics will meet operational objectives. ○ Comply with Federal Aviation Policies on federal lands. ○ Implement the guidelines for fire suppression repair and other activities contained in the "Barry Point Turn Back Standards Plan." • Utilizing operational strategies and tactics that minimize, impacts to private lands and structures, resource damage, economic impacts, and minimize the disruption to local activities and businesses where practical. • Provide timely initial attack assistance to the forest and local agencies as requested. | | | |
| <p>Commanders Intent: To meet the intent of these objectives to provide the highest level of customer services for all involved with or affected by the incident, all incident assigned personnel should be prepared to take the appropriate actions regarding:</p> | | | |
| <ul style="list-style-type: none"> • Maintaining good situational awareness within the sphere of their operational area or work area. • Utilize an approach based on doctrine and good management or business practices in all activities when engaging the fire or involvement with your incident assignment. • Personal interactions with others both inside and outside the incident management organization or incident operational areas. • Managing an incident-within-an-incident and knowing where the medical extraction points are located. • Establishing and maintaining good 360-degree communications structures to ensure all critical and important messages reach the appropriate people in a timely manner. | | | |
| 9. Prepared By (Planning Section Chief) | | 10. Approved By (Incident Commander) | |
|  | |  | |